



GUIDO BARILLA

**Chairman of the Board of Directors
of BARILLA**

**Independent Director, Member
of the Social Responsibility Committee**

Age 60 – Italian nationality

First appointed to the Board: 2018 Shareholders' Meeting

End of term: 2021 Shareholders' Meeting

DANONE shares: 4,000

Expertise – Experience – Main activities

Guido BARILLA began his career in 1982 with a two-year experience abroad in the Sales Department at Barilla France, a subsidiary of the Barilla Group. Following his European training, he worked at several food companies in the United States. Once he returned to Parma, headquarters of the Barilla Group, he became an executive at the company in 1986 mainly responsible for the Group's international expansion. In the same year, he was appointed as a member of the Board of Directors of Barilla G. e R. F.lli S.p.A., and was then named Vice Chairman in 1988. Following his father's death in 1993, he became Chairman of the Board of Directors of Barilla G. e R. F.lli S.p.A. and Group Chairman as of 2003. In 2009, he became Chairman of the Advisory Board of the Barilla Center for Food and Nutrition (BCFN), currently the BCFN Foundation.

Current terms of office

Danone companies

- Director and member of the Social Responsibility Committee of DANONE SA

Other companies

Foreign unlisted companies

- Director and Chairman of the Board of Directors of *BARILLA HOLDING S.P.A.* (Italy), *CO.FI.BA. S.R.L.* (Italy), *GELP - S.P.A.* (Italy), *BARILLA G. E R. FRATELLI S.P.A.* ^(a) (Italy), *BARILLA INIZIATIVE S.P.A.* ^(a) (Italy)
- Director of *ARLANDA LIMITED* (New Zealand), *BARBROS S.R.L.* (Italy), *GAZZETTA DI PARMA FINANZIARIA S.P.A.* (Italy), *GAZZETTA DI PARMA S.R.L.* (Italy), *PUBLIEDI - S.R.L.* (Italy), *RADIO TV PARMA S.R.L.* (Italy), *GUIDO M. BARILLA E F. LLI S.R.L.* (Italy)
- Special Procurator of *BARILLA SERVIZI FINANZIARI S.P.A.* ^(a) (Italy), *F.I.R.S.T. COMMERCIALE S.R.L.* ^(a) (Italy), *F.I.R.S.T. RETAILING S.P.A.* ^(a) (Italy)

^(a) Barilla group company.

Terms of office that expired over the past five years

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