



BENOÎT POTIER

**Chairman and Chief Executive Officer
of AIR LIQUIDE SA**

**Non-Independent Director,
Chairman of the Strategy Committee
and member of the Nomination
and Compensation Committee**

Age 61 – French nationality

First appointed to the Board: 2003 Shareholders' Meeting
End of term: 2021 Shareholders' Meeting
DANONE shares: 8,846

Expertise – Experience – Main activities

A graduate of the École Centrale de Paris, Benoît POTIER joined Air Liquide in 1981 as a Research and Development engineer. He then held positions as Project Manager in the Engineering and Construction Department and Head of Energy Development within the Large Industry segment. In 1993, he was named Head of Strategy-Organization and in 1994 he was appointed Head of Chemicals, Steel, Refining and Energy Markets. He became Deputy General Manager in 1995 and added to the aforementioned responsibilities that of Head of Construction Engineering and Large Industry for Europe. Benoît POTIER was appointed Chief Executive Officer in 1997, Director of Air Liquide in 2000 and Chairman of the Management Board in November 2001. In 2006, he was named Chairman and Chief Executive Officer of Air Liquide SA.

Current terms of office

Danone companies

- Director, Chairman of the Strategy Committee and member of the Nomination and Compensation Committee of DANONE SA

Other companies

French listed companies

- Chairman and Chief Executive Officer of AIR LIQUIDE SA

Foreign listed companies

- Member of the Supervisory Board and Member of the Nomination Committee of SIEMENS AG (Germany)

French unlisted companies

- Chairman and Chief Executive Officer of AIR LIQUIDE INTERNATIONAL^(a)
- Director of THE HYDROGEN COMPANY^(a)

Foreign unlisted companies

- Chairman and Chief Executive Officer of AIR LIQUIDE INTERNATIONAL CORPORATION^(a) (United States)
- Director of AMERICAN AIR LIQUIDE HOLDINGS INC.^(a) (United States)
- Co-Chair of THE HYDROGEN COUNCIL (Belgium)

Terms of office that expired over the past five years

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(a) Air Liquide group company.