



Danone's subsidiaries and equity holdings as of December 31, 2018

The following list includes all Danone consolidated or equity companies as of December 31, 2018, being specified that it does not include subsidiaries of companies under equity method.

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Companies listed by country

| Country | Legal name | Ownership |
|------------|---|-----------|
| Algeria | DANONE DJURDJURA | 100% |
| Argentina | ADVANCED MEDICAL NUTRITION SA | 100% |
| Argentina | AGUAS DANONE DE ARGENTINA SA | 100% |
| Argentina | BEST CARE NUTRITION DOMICILIRIA SA | 100% |
| Argentina | DANONE ARGENTINA SA | 99.81% |
| Argentina | DAN-TRADE SA | 100% |
| Argentina | KASDORF SA | 100% |
| Argentina | LAS MAJADAS SA | 100% |
| Argentina | LOGISTICA LA SERENISIMA | 94.82% |
| Argentina | NUTRICIA-BAGO SA | 51% |
| Australia | DANONE MURRAY GOULBURN PTY LTD ⁽¹⁾ | 50% |
| Australia | NUMICO RESEARCH AUSTRALIA PTY LTD | 100% |
| Australia | NUTRICIA AUSTRALIA HOLDINGS PTY LTD | 100% |
| Australia | NUTRICIA AUSTRALIA PTY LTD | 100% |
| Austria | DANONE GESMBH | 100% |
| Austria | MILUPA GMBH | 100% |
| Austria | NUTRICIA GMBH | 100% |
| Azerbaijan | DANONE LLC | 97.64% |
| Bangladesh | GRAMEEN DANONE FOODS LIMITED ⁽¹⁾ | 39.91% |
| Belarus | DANONEBEL | 97.64% |

| Country | Legal name | Ownership |
|----------------|---|-----------|
| Belarus | DANONE PRUZHANY JLLC | 57.02% |
| Belarus | JLLC DANONE SHKLOV | 49.80% |
| Belgium | ALPRO COMM.VA | 100% |
| Belgium | ALPRO HOLDINGS BVBA | 100% |
| Belgium | BIALIM BELGIQUE SA | 100% |
| Belgium | DANONE HOMBOURG RECOLTE | 100% |
| Belgium | DANONE WATERS BENELUX | 100% |
| Belgium | NV DANONE SA | 100% |
| Belgium | SORGENTE | 100% |
| Belgium | NV NUTRICIA BELGIË | 100% |
| Benin | FAN MILK SARL | 51% |
| Brazil | AGUAS MINERAIS BACCARELLI LTDA | 100% |
| Brazil | CPN MINERACAO LTDA | 100% |
| Brazil | DANONE LTDA | 100% |
| Brazil | MINERAÇÃO JOANA LEITE LTDA | 100% |
| Brazil | NUTRIMED INDUSTRIAL LTDA | 100% |
| Brazil | SUPPORT PRODUTOS NUTRICIONAIS LTDA | 100% |
| Brazil | TINGUA EMPRESA DE MINERACAO E AGUAS LTDA | 100% |
| Brazil | WHITEWAVE BRASIL COMERCIO DE ALIMENTOS E BEBIDAS LTDA | 100% |
| Brunei | IBIC SDN BHD | 74% |
| Bulgaria | DANONE SERDIKA | 100% |
| Burkina Faso | FAN MILK BURKINA FASO SARL | 51% |
| Canada | DANONE INC | 100% |
| Canada | SEQUEL NATURALS ULC | 100% |
| Cayman Islands | GAIA ORGANICS | 100% |
| Cayman Islands | YASHILI INTERNATIONAL HOLDINGS LTD ⁽¹⁾ | 25% |
| Chile | AGUAS DANONE DE CHILE SA | 100% |
| China | ASPEN VENTURES LIMITED ⁽¹⁾ | 49% |
| China | DANONE ASIA-PACIFIC MANAGEMENT CO LTD | 100% |
| China | DANONE (CHINA) FOOD & BEVERAGE CO LTD | 92% |
| China | DANONE (CHONGQING) FOOD & BEVERAGE CO LTD | 92% |
| China | DANONE (FENGRUN) FOOD & BEVERAGE CO LTD | 92% |
| China | DANONE (HENAN) FOOD & BEVERAGE CO LTD | 92% |
| China | DANONE PREMIUM BRANDS (SHANGHAI) TRADING CO LTD | 100% |
| China | DANONE (SHAANXI) FOOD & BEVERAGE CO LTD | 92% |
| China | DANONE (SHANGHAI) HOLDING CO LTD | 100% |
| China | DANONE YILI DRINKS TRADING (SHENZHEN) CO LTD | 100% |

| Country | Legal name | Ownership |
|----------------|---|-----------|
| China | DANONE YILI (HUIZHOU) BEVERAGES CO LTD | 100% |
| China | DANONE YILI TRADING (SHENZHEN) CO LTD | 100% |
| China | HUBEI DANONE FOOD & BEVERAGE CO LTD | 92% |
| China | INNER MONGOLIA MENGNIU DAIRY (GROUP) ^{(1) (2)} | 9.91% |
| China | INNER MONGOLIA MENGNIU DANONE DAIRY CO LTD ⁽¹⁾ | 20% |
| China | NANJING ZILE BEVERAGE INDUSTRY CO LTD ⁽¹⁾ | 23% |
| China | NUTRICIA EARLY LIFE NUTRITION (SHANGHAI) CO LTD | 100% |
| China | NUTRICIA PHARMACEUTICAL (WUXI) CO LTD | 100% |
| China | NUTRICIA TRADING (SHANGHAI) CO LTD | 100% |
| China | NUTRICIA (CHINA) MEDICAL NUTRITION CO LTD | 100% |
| China | SHANDONG DANONE FOOD & BEVERAGE CO LTD | 92% |
| China | SHENZHEN DANONE YILI DRINKS CO LTD | 100% |
| China | SICHUAN DANONE FOOD & BEVERAGE CO LTD | 92% |
| Colombia | DANONE BABY NUTRITION COLOMBIA SAS | 100% |
| Croatia | DANONE DOO | 100% |
| Cyprus | DAIRY JV (CIS) HOLDINGS (CYPRUS) LIMITED | 97.64% |
| Czech Republic | DANONE AS | 100% |
| Czech Republic | NUTRICIA AS | 100% |
| Denmark | AQUA D'OR MINERAL WATER AS | 100% |
| Denmark | DUMEX NUTRITION LTD AS | 100% |
| Denmark | EMIDAN AS | 51% |
| Denmark | FAN MILK INTERNATIONAL AS | 51% |
| Denmark | INC SHANGHAI (HOLDING) LTD AS | 100% |
| Denmark | INTERNATIONAL NUTRITION CO LTD AS | 100% |
| Denmark | NUTRICIA A/S | 100% |
| Egypt | DANONE DAIRY EGYPT | 100% |
| Egypt | DANONE DAIRY FARM SAE | 100% |
| Egypt | HALAYEB FOR DAIRY PRODUCTS AND JUICE S.A.E. | 100% |
| Egypt | NUTRICIA EGYPT SERVICES LLC | 100% |
| Finland | DANONE FINLAND OY | 100% |
| Finland | NUTRICIA BABY OY | 100% |
| Finland | NUTRICIA MEDICAL OY | 100% |
| France | BLEDINA | 100% |
| France | COMPAGNIE GERVAIS DANONE | 100% |
| France | DAN INVESTMENTS | 100% |
| France | DANOBUREAU | 100% |
| France | DANONE BABY AND MEDICAL HOLDING | 100% |

| Country | Legal name | Ownership |
|-----------|--|-----------|
| France | DANONE CORPORATE FINANCE SERVICES | 100% |
| France | DANONE DAIRY ASIA | 100% |
| France | DANONE FINANCE INTERNATIONAL | 100% |
| France | DANONE MANIFESTO VENTURES EUROPE | 100% |
| France | DANONE NUTRICIA AFRICA & OVERSEAS | 100% |
| France | DANONE PRODUITS FRAIS FRANCE | 100% |
| France | DANONE RESEARCH | 100% |
| France | EVIAN RESORT | 100% |
| France | FERMINVEST | 100% |
| France | FPS danone.communities ⁽¹⁾ | 63.64% |
| France | HOLDING INTERNATIONALE DE BOISSONS | 100% |
| France | ID LOGISTICS FRANCE 4 ⁽¹⁾ | 50% |
| France | LES PRES RIENT BIO | 100% |
| France | MICHEL ET AUGUSTIN ⁽¹⁾ | 46.88% |
| France | NUTRICIA NUTRITION CLINIQUE SAS | 100% |
| France | PRODUITS LAITIERS FRAIS ESPAGNE | 100% |
| France | PRODUITS LAITIERS FRAIS EST EUROPE | 100% |
| France | PRODUITS LAITIERS FRAIS SUD EUROPE | 100% |
| France | SOCIETE ANONYME DES EAUX MINERALES D'EVIAN | 100% |
| France | SOCIETE DES EAUX DE VOLVIC | 100% |
| France | YOOJI ⁽¹⁾ | 20.54% |
| Germany | ALPRO GERMANY GmbH | 100% |
| Germany | DANONE GMBH | 100% |
| Germany | DANONE PENSIONS MANAGEMENT GMBH | 100% |
| Germany | DANONE WATERS DEUTSCHLAND GMBH | 100% |
| Germany | MILUPA GMBH | 100% |
| Germany | MILUPA NUTRICIA GMBH | 100% |
| Germany | NUTRICIA DEUTSCHLAND GMBH | 100% |
| Germany | NUTRICIA GMBH | 100% |
| Germany | NUTRICIA GRUNDSTÜCKSVRWALTUNGS GMBH | 100% |
| Ghana | FAN MILK LTD ⁽²⁾ | 28.89% |
| Ghana | FANMILK WEST AFRICA LIMITED | 51% |
| Greece | DANONE GALAKTOKOMIKA PROIONTA | 100% |
| Greece | NUMIL HELLAS SA | 100% |
| Guatemala | DANONE DE GUATEMALA SA | 100% |
| Hong Kong | ASIA HOST INVESTMENTS LTD | 100% |
| Hong Kong | DANONE NUTRICIA EARLY LIFE NUTRITION (HONG KONG) LIMITED | 100% |

| Country | Legal name | Ownership |
|-------------|--|-----------|
| Hong Kong | DANONE NUTRICIA ONLINE DISTRIBUTION HK LTD | 100% |
| Hong Kong | NUTRICIA (ASIA PACIFIC) LIMITED | 100% |
| Hong Kong | NUTRICIA CLINICAL (HONG KONG) LIMITED | 100% |
| Hong Kong | WHITEWAVE HONG KONG LIMITED | 100% |
| Hungary | DANONE MAGYARORSZAG KFT | 100% |
| Hungary | NUMIL HUNGARY KFT | 100% |
| India | DANONE FOODS & BEVERAGES INDIA PRIVATE LTD | 100% |
| India | DANONE INDIA PRIVATE LTD | 100% |
| India | DANONE NARANG BEVERAGES PRIVATE LTD | 100% |
| India | NUTRICIA INTERNATIONAL PRIVATE LTD | 100% |
| India | YAKULT DANONE INDIA PVT LTD ⁽¹⁾ | 50% |
| Indonesia | PT AQUA GOLDEN MISSISSIPPI | 74% |
| Indonesia | PT DANONE INDONESIA | 100% |
| Indonesia | PT NUTRICIA INDONESIA SEJAHTERA | 100% |
| Indonesia | PT NUTRICIA MEDICAL NUTRITION | 100% |
| Indonesia | PT SARIHUSADA GENERASI MAHARDHIKA | 99.97% |
| Indonesia | PT SUGIZINDO | 100% |
| Indonesia | PT TIRTA INVESTAMA | 74% |
| Indonesia | PT TIRTA SIBAYAKINDO | 55.50% |
| Iran | DAMAVAND MINERAL WATER CO | 74.97% |
| Iran | DANONE DAIRY PARS | 100% |
| Iran | MASHHAD MILK POWDER INDUSTRIES CO | 60% |
| Ireland | CORDAGROVE LIMITED ⁽¹⁾ | 38.43% |
| Ireland | DANONE EUROPE LIMITED | 100% |
| Ireland | DANONE LIMITED | 100% |
| Ireland | NUTRICIA INFANT NUTRITION LIMITED | 100% |
| Ireland | NUTRICIA IRELAND LIMITED | 100% |
| Ireland | NUTRICIA MEDICAL IRELAND LIMITED | 100% |
| Israel | STRAUSS HEALTH LTD ⁽¹⁾ | 20% |
| Italy | DANONE SPA | 100% |
| Italy | MELLIN SPA | 100% |
| Italy | NUTRICIA ITALIA SPA | 100% |
| Ivory Coast | DANONE NUTRICIA COTE D'IVOIRE SA | 100% |
| Ivory Coast | FAN MILK COTE D'IVOIRE SA | 51% |
| Japan | DANONE JAPAN | 100% |
| Japan | YAKULT HONSHA CO LTD ^{(1) (2)} | 6.61% |
| Kazakhstan | DANONE | 97.64% |

| Country | Legal name | Ownership |
|------------|--|-----------|
| Kazakhstan | DANONE BERKUT LLP | 87.87% |
| Kazakhstan | NUTRICIA KAZAKHSTAN LLP | 100% |
| Kazakhstan | TOO UNIMILK KAZAKHSTAN | 97.64% |
| Kenya | BROOKSIDE AFRICA LIMITED ⁽¹⁾ | 40% |
| Latvia | SIA NUTRICIA | 100% |
| Lithuania | UAB NUTRICIA BALTICS | 100% |
| Luxembourg | ALPRO EUROPEAN HOLDINGS SARL | 100% |
| Luxembourg | DANONE RE | 100% |
| Luxembourg | ICE MIDCO LIMITED SA | 51% |
| Luxembourg | LIVELIHOODS FUND SICAV SIF ⁽¹⁾ | 36.67% |
| Luxembourg | SOJINAL SAS | 100% |
| Luxembourg | WHITEWAVE AMERICAS SARL | 100% |
| Luxembourg | WHITEWAVE ASIA SARL | 100% |
| Luxembourg | WHITEWAVE EUROPEAN MANAGEMENT HOLDINGS S.C.S. | 100% |
| Luxembourg | WHITEWAVE INTERNATIONAL HOLDINGS SARL | 100% |
| Luxembourg | WHITEWAVE INTERNATIONAL MANAGEMENT HOLDINGS S.C.S. | 100% |
| Luxembourg | WHITEWAVE MEXICO HOLDINGS III SARL | 100% |
| Malaysia | DANONE DUMEX (MALAYSIA) SDN BHD | 100% |
| Malaysia | DANONE INFORMATION SERVICES ASIA PACIFIC SDN BHD | 100% |
| Malaysia | INC CONTRACT MANUFACTURERS SDN BHD | 100% |
| Mexico | AGUAS EMBOTELLADAS LOS PINOS | 70% |
| Mexico | AGUAS PURIFICADAS NATURALES | 70% |
| Mexico | BONAFONT SA DE CV | 100% |
| Mexico | COMPANIA GENERAL DE AGUAS S DE RL DE CV | 100% |
| Mexico | DANONE BABY NUTRITION MEXICO SA DE CV | 100% |
| Mexico | DANONE DE MEXICO | 100% |
| Mexico | DANONE HOLDING DE MEXICO | 100% |
| Mexico | DANONE MEDICAL NUTRITION MEXICO SA DE CV | 100% |
| Mexico | DERIVADOS LACTEOS FLN-DDM SA DE CV | 100% |
| Mexico | DISTRIBUIDORA SEMILLA SAPI DE CV | 99.99% |
| Mexico | ENVASABON S DE RL DE CV | 70% |
| Mexico | ENVASADORA AGUABON S DE RL DE CV | 70% |
| Mexico | ENVASADORAS DE AGUAS EN MEXICO S DE RL DE CV | 70% |
| Mexico | ENVASADORA LA SUPREMA, SA DE CV | 100% |
| Mexico | GRUPO CUZCO INTERNATIONAL S DE RL DE CV | 70% |
| Mexico | INNOVATION PACKAGING & PROCESS, SA DE CV | 100% |
| Mexico | LIQUIMEX SA DE CV | 100% |

| Country | Legal name | Ownership |
|-------------|---|-----------|
| Mexico | ORGANIZACIÓN DE AGUAS DE MÉXICO SA DE CV | 100% |
| Mexico | WHITEWAVE FOODS MEXICO, S. DE R.L. DE C.V. | 100% |
| Morocco | AGRIGENE | 99.68% |
| Morocco | CENTRALE DANONE ⁽²⁾ | 99.68% |
| Morocco | LAITPLUS | 99.68% |
| Morocco | LES TEXTILES | 99.68% |
| Morocco | SOCIETE DU THERMALISME MAROCAIN (SOTHERMA) ⁽¹⁾ | 29.99% |
| Netherlands | ALPRO NEDERLAND BV | 100% |
| Netherlands | DAN TRADE BV | 100% |
| Netherlands | DANONE BABY AND MEDICAL NUTRITION BV | 100% |
| Netherlands | DANONE BABY AND MEDICAL NUTRITION NEDERLAND BV | 100% |
| Netherlands | DANONE CIS HOLDINGS BV | 95.93% |
| Netherlands | DANONE FINANCE NETHERLANDS BV | 100% |
| Netherlands | DANONE MEDICAL NUTRITION HOLDING BV | 100% |
| Netherlands | DANONE MEDICAL NUTRITION INTERNATIONAL BV | 100% |
| Netherlands | DANONE NEDERLAND BV | 100% |
| Netherlands | DANONE TRADING ELN BV | 100% |
| Netherlands | DANONE TRADING MEDICAL BV | 100% |
| Netherlands | HELDINVEST BV | 100% |
| Netherlands | INFANT NUTRITION MANAGEMENT 1 BV | 100% |
| Netherlands | INFANT NUTRITION MANAGEMENT 2 BV | 100% |
| Netherlands | INFANT NUTRITION MANAGEMENT 3 BV | 100% |
| Netherlands | NUTRICIA CUIJK BV | 100% |
| Netherlands | NUTRICIA EXPORT BV | 100% |
| Netherlands | NUTRICIA INTERNATIONAL BV | 100% |
| Netherlands | NUTRICIA MEDICAL DEVICES BV | 100% |
| Netherlands | NUTRICIA NEDERLAND BV | 100% |
| Netherlands | NUTRICIA POLAND BV | 50% |
| Netherlands | NUTRICIA RESEARCH BV | 100% |
| Netherlands | NV NUTRICIA | 100% |
| Netherlands | SORGENTE BV | 100% |
| Netherlands | SORGENTE HOLDING BV | 100% |
| Netherlands | XPO SUPPLY CHAIN HOLDING RUSSIA BV ⁽¹⁾ | 48.82% |
| New Zealand | DANONE NUTRICIA NZ LTD | 100% |
| New Zealand | NUTRICIA LIMITED | 100% |
| Nigeria | ABEBE ADEWARA VENTURES LIMITED | 50.62% |
| Nigeria | FAN MILK PLC | 50.62% |

| Country | Legal name | Ownership |
|--------------|---|-----------|
| Norway | NUTRICIA NORGE AS | 100% |
| Pakistan | NUTRICIA PAKISTAN (PRIVATE) LIMITED | 100% |
| Paraguay | DANONE PARAGUAY SA | 100% |
| Philippines | DANONE UNIVERSAL ROBINA BEVERAGES INC ⁽¹⁾ | 50% |
| Poland | DANONE SP ZOO | 100% |
| Poland | NUTRICIA POLSKA SP ZOO | 50% |
| Poland | NUTRICIA ZAKLADY PRODUKCYNE SP ZOO | 49.98% |
| Poland | NUTRIMED SP ZOO | 50% |
| Poland | STOMED SP ZOO | 50% |
| Poland | WOMIR SPA | 100% |
| Poland | ZYWIEC ZDROJ SA | 100% |
| Portugal | DANONE PORTUGAL SA | 97.36% |
| Portugal | MILUPA COMERCIAL SA | 100% |
| Portugal | NUTRICIA ADVANCED MEDICAL NUTRITION UNIPessoal LDA | 100% |
| Romania | DANONE SRL | 100% |
| Romania | NUTRICIA EARLY LIFE NUTRITION ROMANIA SRL | 100% |
| Romania | XPO SUPPLY CHAIN FRIGO ROMANIA SRL ⁽¹⁾ | 50% |
| Russia | DANONE TRADE LLC | 97.64% |
| Russia | LLC VERBILOVSKOE | 97.64% |
| Russia | NUTRICIA ADVANCED LLC | 100% |
| Russia | NUTRICIA LLC | 100% |
| Russia | JSC ISTRA - NUTRICIA BABY FOODS | 100% |
| Russia | JSC DANONE RUSSIA | 97.64% |
| El Salvador | DANONE EL SALVADOR SOCIEDAD ANONIMA DE CAPITAL VARIABLE | 100% |
| Saudi Arabia | ALSAFI DANONE COMPANY LIMITED ⁽¹⁾ | 17% |
| Saudi Arabia | DANONE BABY NUTRITION OPERATIONS SAUDI ARABIA | 100% |
| Singapore | DANONE ASIA BABY NUTRITION GC PRIVATE LIMITED | 100% |
| Singapore | DANONE ASIA BABY NUTRITION PRIVATE LIMITED | 100% |
| Singapore | DANONE ASIA HOLDINGS PRIVATE LIMITED | 100% |
| Singapore | DANONE ASIA PACIFIC HOLDINGS PRIVATE LIMITED | 100% |
| Singapore | DANONE ASIA PACIFIC MANUFACTURING PRIVATE LIMITED | 100% |
| Singapore | DANONE ASIA PRIVATE LIMITED | 100% |
| Singapore | DANONE DAIRY INVESTMENTS INDONESIA | 100% |
| Singapore | DANONE DUMEX EARLY LIFE NUTRITION SINGAPORE PTE LTD | 100% |
| Singapore | DANONE PROBIOTICS PTE LTD | 100% |
| Singapore | DANONE SINGAPORE HOLDINGS PTE LTD | 100% |
| Singapore | DANONE WATERS CHINA HOLDING PTE LTD | 100% |

| Country | Legal name | Ownership |
|--------------|---|-----------|
| Singapore | MYEN PTE LTD | 100% |
| Singapore | PTNIS HOLDING SINGAPORE PTE LTD | 100% |
| Singapore | PTSH HOLDING SINGAPORE PTE LTD | 100% |
| Slovakia | DANONE SPOL SRO | 100% |
| Slovakia | NUTRICIA SRO | 100% |
| South Africa | DANONE SOUTHERN AFRICA PTY LTD | 100% |
| South Africa | MAYO DAIRY (PROPRIETARY) LTD | 100% |
| South Africa | NUTRICIA SOUTHERN AFRICA PTY LTD | 100% |
| South Korea | DANONE PULMUONE COMPANY LIMITED ⁽¹⁾ | 30.67% |
| Spain | AGUAS DANONE SA | 99.66% |
| Spain | ALPRO IBERIA | 100% |
| Spain | BAGLEY LATINO AMERICA SA ⁽¹⁾ | 49% |
| Spain | DAIRY LATAM SL | 100% |
| Spain | DANONE SA | 99.75% |
| Spain | ILTESA - INDUSTRIAS LACTEAS DE CANARIAS SA | 99.54% |
| Spain | NUMIL NUTRICIÓN SRL | 100% |
| Spain | NUTRICIA SRL | 100% |
| Spain | PRODUITS LAITIERS FRAIS IBERIA SL | 100% |
| Spain | WATER LATAM SL | 100% |
| Sweden | DANONE AB | 100% |
| Sweden | NUTRICIA NORDICA AB | 100% |
| Sweden | OSTERLENMEJERIET | 51% |
| Sweden | PRO VIVA AB | 51% |
| Switzerland | DANONE AG | 100% |
| Switzerland | DANONE FINANCIAL SERVICES SA | 100% |
| Switzerland | EVIAN -VOLVIC SUISSE SA | 100% |
| Switzerland | MILUPA SA | 100% |
| Switzerland | NUTRICIA SA | 100% |
| Thailand | DUMEX LTD | 98.91% |
| Togo | FAN MILK TOGO SA | 51% |
| Tunisia | SOCIETE DE COMMERCE ET DE GESTION (SOCOGES) ⁽¹⁾ | 50% |
| Tunisia | SOCIETE TUNISIENNE DES INDUSTRIES ALIMENTAIRES (STIAL) ⁽¹⁾ | 50% |
| Turkey | DANONE HAYAT İÇECEK VE GIDA SA | 100% |
| Turkey | DANONE TIKVESLI GIDA VE TAS | 100% |
| Turkey | DISLI HOLDING ANONIM SİRKETİ | 77.73% |
| Turkey | KARABACAK HOLDING ANONIM SİRKETİ | 100% |
| Turkey | NUMIL GIDA ÜRÜNLERİ AS | 100% |

| Country | Legal name | Ownership |
|----------------------|--|-----------|
| Turkey | SIRMAGRUP İÇECEK AS | 95.67% |
| Ukraine | DANONE | 97.64% |
| Ukraine | DANONE DNIPRO LIMITED LIABILITY COMPANY | 97.64% |
| Ukraine | LLC UNIMILK | 97.64% |
| Ukraine | LLCFI NUTRICIA UKRAINE | 100% |
| Ukraine | PRJSC GALAKTON | 94.85% |
| Ukraine | PRJSC KREMENCHUG DAIRY PLANT | 92.64% |
| United Arab Emirates | DANONE BABY NUTRITION MIDDLE EAST HOLDING LIMITED | 100% |
| United Arab Emirates | NUTRICIA MIDDLE EAST DMCC | 100% |
| United Kingdom | ALPRO (UK) LIMITED | 100% |
| United Kingdom | COMPLAN FOODS LIMITED | 100% |
| United Kingdom | DANONE FINANCE COMPANY LIMITED | 100% |
| United Kingdom | DANONE FINANCING UK LTD | 100% |
| United Kingdom | DANONE HOLDINGS (UK) | 100% |
| United Kingdom | DANONE LIMITED | 100% |
| United Kingdom | DANONE WATERS (UK & IRELAND) LTD | 100% |
| United Kingdom | HORIZON ORGANIC DAIRY LIMITED | 100% |
| United Kingdom | NUTRICIA (COW & GATE, MILUPA) HOLDINGS LTD | 100% |
| United Kingdom | NUTRICIA LTD | 100% |
| United Kingdom | SCIENTIFIC HOSPITAL SUPPLIES HOLDINGS LIMITED | 100% |
| United Kingdom | SHS INTERNATIONAL LTD | 100% |
| United Kingdom | UK HOLDINGS CAP (COMMONWEALTH, ASIA AND PACIFIC) LIMITED | 100% |
| United States | CREAMER NATION, LLC | 100% |
| United States | DANONE DAIRY HOLDINGS INC | 100% |
| United States | DANONE MANIFESTO VENTURES INC | 100% |
| United States | DANONE MANIFESTO VENTURES LLC | 100% |
| United States | DANONE NORTH AMERICA LLC | 100% |
| United States | DANONE NORTH AMERICA PUBLIC BENEFIT CORPORATION | 100% |
| United States | DANONE US, LLC | 100% |
| United States | DANONE US, INC | 100% |
| United States | DANONE WATER HOLDINGS LLC | 100% |
| United States | DANONE WATERS OF AMERICA INC | 100% |
| United States | DANNON PR INC | 100% |
| United States | EARTHBOUND DOMINICAN REPUBLIC LLC | 100% |
| United States | EARTHBOUND FARM LLC | 100% |
| United States | EARTHBOUND HOLDINGS I, LLC | 100% |
| United States | EARTHBOUND HOLDINGS II, LLC | 100% |

| Country | Legal name | Ownership |
|---------------|---|-----------|
| United States | EARTHBOUND HOLDINGS III, LLC | 100% |
| United States | EARTHBOUND PACKAGING PARTNERS LLC | 100% |
| United States | EB SAV INC | 100% |
| United States | HAPPY FAMILY HOLDING COMPANY | 100% |
| United States | HARMLESS HARVEST ⁽¹⁾ | 38.19% |
| United States | HEALTHY FOOD HOLDINGS INC | 100% |
| United States | HF OFFICE LLC | 100% |
| United States | HORIZON ORGANIC DAIRY, LLC | 100% |
| United States | HORIZON ORGANIC INTERNATIONAL HOLDING COMPANY | 100% |
| United States | HORIZON ORGANIC INTERNATIONAL, INC | 100% |
| United States | NATURAL SELECTION FOODS MANUFACTURING, LLC | 100% |
| United States | NL YOGURT INC | 100% |
| United States | NOTHING BUT REAL, INC ⁽¹⁾ | 34.89% |
| United States | NURTURE INC | 100% |
| United States | NUTRICIA NORTH AMERICA INC | 100% |
| United States | SILK OPERATING COMPANY, LLC | 100% |
| United States | THE CULTURED SNACKING | 100% |
| United States | THE YOCCRUNCH COMPANY LLC | 100% |
| United States | THE YOFARM COMPANY INC | 100% |
| United States | TURTLE MOUNTAIN, LLC | 100% |
| United States | VEGA US, LLC | 100% |
| United States | WALLABY YOGURT COMPANY, LLC | 100% |
| United States | WHITEWAVE EUROPEAN MANAGEMENT LLC | 100% |
| United States | WHITEWAVE INTERNATIONAL MANAGEMENT, LLC | 100% |
| United States | WHITEWAVE MEXICO HOLDINGS II, LLC | 100% |
| United States | WHITEWAVE MEXICO HOLDINGS III, LLC | 100% |
| United States | WHITEWAVE MEXICO HOLDINGS IV, LLC | 100% |
| United States | WHITEWAVE SERVICES, INC | 100% |
| United States | WWF OPERATING COMPANY | 100% |
| United States | YOCREAM INTERNATIONAL INC | 100% |
| United States | YOGURT HOLDINGS II INC | 100% |
| United States | YOHO II IP SUB | 100% |
| Uruguay | COMPANIA SALUS SA | 94.11% |
| Uruguay | FORT MASIS SA | 100% |
| Vietnam | YAKULT VIETNAM CO LTD ⁽¹⁾ | 20% |

⁽¹⁾ equity companies

⁽²⁾ listed companies

Companies listed by legal name

| Legal name | Country | Ownership |
|--|----------------|-----------|
| ABEBE ADEWARA VENTURES LIMITED | Nigeria | 50.62% |
| ADVANCED MEDICAL NUTRITION SA | Argentina | 100% |
| AGRIGENE | Morocco | 99.68% |
| AGUAS DANONE DE ARGENTINA SA | Argentina | 100% |
| AGUAS DANONE DE CHILE SA | Chile | 100% |
| AGUAS DANONE SA | Spain | 99.66% |
| AGUAS EMBOTELLADAS LOS PINOS | Mexico | 70% |
| AGUAS MINERAIS BACCARELLI LTDA | Brazil | 100% |
| AGUAS PURIFICADAS NATURALES | Mexico | 70% |
| ALPRO COMM.VA | Belgium | 100% |
| ALPRO EUROPEAN HOLDINGS SARL | Luxembourg | 100% |
| ALPRO GERMANY GmbH | Germany | 100% |
| ALPRO HOLDINGS BVBA | Blegium | 100% |
| ALPRO IBERIA | Spain | 100% |
| ALPRO NEDERLAND BV | Netherlands | 100% |
| ALPRO (UK) LIMITED | United Kingdom | 100% |
| ALSAFI DANONE COMPANY LIMITED ⁽¹⁾ | Saudi Arabia | 17% |
| AQUA D'OR MINERAL WATER AS | Denmark | 100% |
| ASIA HOST INVESTMENTS LTD | Hong Kong | 100% |
| ASPEN VENTURES LIMITED ⁽¹⁾ | China | 49% |
| BAGLEY LATINO AMERICA SA ⁽¹⁾ | Spain | 49% |
| BEST CARE NUTRITION DOMICILIRIA SA | Argentina | 100% |
| BIALIM BELGIQUE SA | Belgium | 100% |
| BLEDINA | France | 100% |
| BONAFONT SA DE CV | Mexico | 100% |
| BROOKSIDE AFRICA LIMITED ⁽¹⁾ | Kenya | 40% |
| CENTRALE DANONE ⁽²⁾ | Morocco | 99.68% |
| COMPAGNIE GERVAIS DANONE | France | 100% |
| COMPANIA GENERAL DE AGUAS S DE RL DE CV | Mexico | 100% |
| COMPANIA SALUS SA | Uruguay | 94.11% |
| COMPLAN FOODS LIMITED | United States | 100% |
| CORDAGROVE LIMITED ⁽¹⁾ | Ireland | 38.43% |
| CPN MINERACAO LTDA | Brazil | 100% |
| CREAMER NATION, LLC | United States | 100% |

| Legal name | Country | Ownership |
|---|----------------------|-----------|
| DAIRY JV (CIS) HOLDINGS (CYPRUS) LIMITED | Cyprus | 97.64% |
| DAIRY LATAM SL | Spain | 100% |
| DAMAVAND MINERAL WATER CO | Iran | 74.97% |
| DAN INVESTMENTS | France | 100% |
| DANNON PR INC | United States | 100% |
| DANOBUREAU | France | 100% |
| DANONE | Kazakhstan | 97.64% |
| DANONE | Ukraine | 97.64% |
| DANONE AB | Sweden | 100% |
| DANONE AG | Switzerland | 100% |
| DANONE ARGENTINA SA | Argentina | 99.81% |
| DANONE AS | Czech Republic | 100% |
| DANONE ASIA BABY NUTRITION GC PRIVATE LIMITED | Singapore | 100% |
| DANONE ASIA BABY NUTRITION PRIVATE LIMITED | Singapore | 100% |
| DANONE ASIA HOLDINGS PRIVATE LIMITED | Singapore | 100% |
| DANONE ASIA PACIFIC HOLDINGS PRIVATE LIMITED | Singapore | 100% |
| DANONE ASIA-PACIFIC MANAGEMENT CO LTD | China | 100% |
| DANONE ASIA PACIFIC MANUFACTURING PRIVATE LIMITED | Singapore | 100% |
| DANONE ASIA PRIVATE LIMITED | Singapore | 100% |
| DANONE BABY AND MEDICAL HOLDING | France | 100% |
| DANONE BABY AND MEDICAL NUTRITION BV | Netherlands | 100% |
| DANONE BABY AND MEDICAL NUTRITION NEDERLAND BV | Netherlands | 100% |
| DANONE BABY NUTRITION COLOMBIA SAS | Colombia | 100% |
| DANONE BABY NUTRITION MEXICO SA DE CV | Mexico | 100% |
| DANONE BABY NUTRITION MIDDLE EAST HOLDING LIMITED | United Arab Emirates | 100% |
| DANONE BABY NUTRITION OPERATIONS SAUDI ARABIA | United Arab Emirates | 100% |
| DANONEBEL | Belarus | 97.64% |
| DANONE BERKUT LLP | Kazakhstan | 87.87% |
| DANONE (CHINA) FOOD & BEVERAGE CO LTD | China | 92% |
| DANONE (CHONGQING) FOOD & BEVERAGE CO LTD | China | 92% |
| DANONE CIS HOLDINGS BV | Netherlands | 95.93% |
| DANONE CORPORATE FINANCE SERVICES | France | 100% |
| DANONE DAIRY ASIA | France | 100% |
| DANONE DAIRY EGYPT | Egypt | 100% |
| DANONE DAIRY FARM SAE | Egypt | 100% |
| DANONE DAIRY HOLDINGS INC | United States | 100% |
| DANONE DAIRY INVESTMENTS INDONESIA | Singapore | 100% |

| Legal name | Country | Ownership |
|---|----------------|-----------|
| DANONE DAIRY PARS | Iran | 100% |
| DANONE DE GUATEMALA SA | Guatemala | 100% |
| DANONE DE MEXICO | Mexico | 100% |
| DANONE DJURDJURA | Algeria | 100% |
| DANONE DNIPRO LIMITED LIABILITY COMPANY | Ukraine | 97.64% |
| DANONE DOO | Croatia | 100% |
| DANONE DUMEX (MALAYSIA) SDN BHD | Malaysia | 100% |
| DANONE DUMEX EARLY LIFE NUTRITION SINGAPORE PTE LTD | Singapore | 100% |
| DANONE EUROPE LIMITED | Ireland | 100% |
| DANONE EL SALVADOR SOCIEDAD ANONIMA DE CAPITAL VARIABLE | El Salvador | 100% |
| DANONE (FENGRUN) FOOD & BEVERAGE CO LTD | China | 92% |
| DANONE FINANCE COMPANY LIMITED | United Kingdom | 100% |
| DANONE FINANCE INTERNATIONAL | France | 100% |
| DANONE FINANCE NETHERLANDS BV | Netherlands | 100% |
| DANONE FINANCIAL SERVICES SA | Switzerland | 100% |
| DANONE FINANCING UK LTD | United Kingdom | 100% |
| DANONE FINLAND OY | Finland | 100% |
| DANONE FOODS & BEVERAGES INDIA PRIVATE LTD | India | 100% |
| DANONE GALAKTOKOMIKA PROIONTA | Greece | 100% |
| DANONE GESMBH | Austria | 100% |
| DANONE GMBH | Germany | 100% |
| DANONE HAYAT İÇECEK VE GIDA SA | Turkey | 100% |
| DANONE (HENAN) FOOD & BEVERAGE CO LTD | China | 92% |
| DANONE HOLDING DE MEXICO | Mexico | 100% |
| DANONE HOLDINGS (UK) | United Kingdom | 100% |
| DANONE HONBOURG RECOLTE | Belgium | 100% |
| DANONE INC | Canada | 100% |
| DANONE INDIA PRIVATE LTD | India | 100% |
| DANONE INFORMATION SERVICES ASIA PACIFIC SDN BHD | Malaysia | 100% |
| DANONE JAPAN | Japan | 100% |
| DANONE LLC | Azerbaijan | 97.64% |
| DANONE LIMITED | Ireland | 100% |
| DANONE LIMITED | United Kingdom | 100% |
| DANONE LTDA | Brazil | 100% |
| DANONE MAGYARORSZAG KFT | Hungary | 100% |
| DANONE MANIFESTO VENTURES EUROPE | France | 100% |
| DANONE MANIFESTO VENTURES INC | United States | 100% |

| Legal name | Country | Ownership |
|--|---------------|-----------|
| DANONE MANIFESTO VENTURES LLC | United States | 100% |
| DANONE MEDICAL NUTRITION HOLDING BV | Netherlands | 100% |
| DANONE MEDICAL NUTRITION INTERNATIONAL BV | Netherlands | 100% |
| DANONE MEDICAL NUTRITION MEXICO SA DE CV | Mexico | 100% |
| DANONE MURRAY GOULBURN PTY LTD ⁽¹⁾ | Australia | 50% |
| DANONE NARANG BEVERAGES PRIVATE LTD | India | 100% |
| DANONE NEDERLAND BV | Netherlands | 100% |
| DANONE NORTH AMERICA LLC | United States | 100% |
| DANONE NORTH AMERICA PUBLIC BENEFIT CORPORATION | United States | 100% |
| DANONE NUTRICIA AFRICA & OVERSEAS | France | 100% |
| DANONE NUTRICIA COTE D'IVOIRE SA | Ivory Coast | 100% |
| DANONE NUTRICIA EARLY LIFE NUTRITION (HONG KONG) LIMITED | Hong Kong | 100% |
| DANONE NUTRICIA NZ LTD | New Zealand | 100% |
| DANONE NUTRICIA ONLINE DISTRIBUTION HK LTD | Hong Kong | 100% |
| DANONE PARAGUAY SA | Paraguay | 100% |
| DANONE PENSIONS MANAGEMENT GMBH | Germany | 100% |
| DANONE PORTUGAL SA | Portugal | 97.36% |
| DANONE PREMIUM BRANDS (SHANGHAI) TRADING CO LTD | China | 100% |
| DANONE PROBIOTICS PTE LTD | Singapore | 100% |
| DANONE PRODUITS FRAIS FRANCE | France | 100% |
| DANONE PRUZHANY JLLC | Belarus | 57.02% |
| DANONE PULMUONE COMPANY LIMITED ⁽¹⁾ | South Korea | 30.67% |
| DANONE RE | Luxembourg | 100% |
| DANONE RESEARCH | France | 100% |
| DANONE SA | Spain | 99.75% |
| DANONE SERDIKA | Bulgaria | 100% |
| DANONE (SHANGHAI) HOLDING CO LTD | China | 100% |
| DANONE (SHAANXI) FOOD & BEVERAGE CO LTD | China | 92% |
| DANONE SINGAPORE HOLDINGS PTE LTD | Singapore | 100% |
| DANONE SOUTHERN AFRICA PTY LTD | South Africa | 100% |
| DANONE SPA | Italy | 100% |
| DANONE SPOL SRO | Slovakia | 100% |
| DANONE SP ZOO | Poland | 100% |
| DANONE SRL | Romania | 100% |
| DANONE TIKVESLI GIDA VE TAS | Turkey | 100% |
| DANONE TRADE LLC | Russia | 97.64% |
| DANONE TRADING ELN BV | Netherlands | 100% |

| Legal name | Country | Ownership |
|--|----------------|-----------|
| DANONE TRADING MEDICAL BV | Netherlands | 100% |
| DANONE UNIVERSAL ROBINA BEVERAGES INC ⁽¹⁾ | Philippines | 50% |
| DANONE US, LLC | United States | 100% |
| DANONE US, INC | United States | 100% |
| DANONE WATER HOLDINGS LLC | United States | 100% |
| DANONE WATERS BENELUX | Belgium | 100% |
| DANONE WATERS CHINA HOLDING PTE LTD | Singapore | 100% |
| DANONE WATERS DEUTSCHLAND GMBH | Germany | 100% |
| DANONE WATERS OF AMERICA INC | United States | 100% |
| DANONE WATERS (UK & IRELAND) LTD | United Kingdom | 100% |
| DANONE YILI (HUIZHOU) BEVERAGES CO LTD | China | 100% |
| DANONE YILI DRINKS TRADING (SHENZHEN) CO LTD | China | 100% |
| DANONE YILI TRADING (SHENZHEN) CO LTD | China | 100% |
| DAN TRADE BV | Netherlands | 100% |
| DAN-TRADE SA | Argentina | 100% |
| DERIVADOS LACTEOS FLN-DDM SA DE CV | Mexico | 100% |
| DISLI HOLDING ANONIM SIRKETI | Turkey | 77.73% |
| DISTRIBUIDORA SEMILLA SAPI DE CV | Mexico | 99.99% |
| DUMEX LTD | Thailand | 98.91% |
| DUMEX NUTRITION LTD AS | Denmark | 100% |
| EMIDAN AS | Denmark | 51% |
| ENVASABON S DE RL DE CV | Mexico | 70% |
| ENVASADORA AGUABON S DE RL DE CV | Mexico | 70% |
| ENVASADORAS DE AGUAS EN MEXICO S DE RL DE CV | Mexico | 70% |
| ENVASADORA LA SUPREMA, SA DE CV | Mexico | 100% |
| EARTHBOUND DOMINICAN REPUBLIC LLC | United States | 100% |
| EARTHBOUND FARM LLC | United States | 100% |
| EARTHBOUND HOLDINGS I, LLC | United States | 100% |
| EARTHBOUND HOLDINGS II, LLC | United States | 100% |
| EARTHBOUND HOLDINGS III, LLC | United States | 100% |
| EARTHBOUND PACKAGING PARTNERS LLC | United States | 100% |
| EB SAV INC | United States | 100% |
| EVIAN RESORT | France | 100% |
| EVIAN -VOLVIC SUISSE SA | Switzerland | 100% |
| FAN MILK BURKINA FASO SARL | Burkina Faso | 51% |
| FAN MILK COTE D'IVOIRE SA | Ivory Coast | 51% |
| FAN MILK INTERNATIONAL AS | Denmark | 51% |

| Legal name | Country | Ownership |
|---|----------------|-----------|
| FAN MILK LTD ⁽²⁾ | Ghana | 28.89% |
| FAN MILK PLC | Nigeria | 50.62% |
| FAN MILK SARL | Benin | 51% |
| FAN MILK TOGO SA | Togo | 51% |
| FANMILK WEST AFRICA LIMITED | Ghana | 51% |
| FERMINVEST | France | 100% |
| FORT MASIS SA | Uruguay | 100% |
| FPS danone.communities ⁽¹⁾ | France | 63.64% |
| GAIA ORGANICS | Cayman Islands | 100% |
| GRAMEEN DANONE FOODS LIMITED ⁽¹⁾ | Bangladesh | 39.91% |
| GRUPO CUZCO INTERNATIONAL S DE RL DE CV | Mexico | 70% |
| HALAYEB FOR DAIRY PRODUCTS AND JUICE S.A.E. | Égypt | 100% |
| HAPPY FAMILY HOLDING COMPANY | United States | 100% |
| HARMLESS HARVEST ⁽¹⁾ | United States | 38.19% |
| HEALTHY FOOD HOLDINGS INC | United States | 100% |
| HELDINVEST BV | Netherlands | 100% |
| HF OFFICE LLC | United States | 100% |
| HOLDING INTERNATIONALE DE BOISSONS | France | 100% |
| HORIZON ORGANIC DAIRY, LLC | United States | 100% |
| HORIZON ORGANIC DAIRY LIMITED | United Kingdom | 100% |
| HORIZON ORGANIC INTERNATIONAL HOLDING COMPANY | United States | 100% |
| HORIZON ORGANIC INTERNATIONAL, INC | United States | 100% |
| HUBEI DANONE FOOD & BEVERAGE CO LTD | China | 92% |
| IBIC SDN BHD | Brunei | 74% |
| ICE MIDCO LIMITED SA | Luxembourg | 51% |
| ID LOGISTICS FRANCE 4 ⁽¹⁾ | France | 50% |
| ILTESA - INDUSTRIAS LACTEAS DE CANARIAS SA | Spain | 99.54% |
| INC CONTRACT MANUFACTURERS SDN BHD | Malaysia | 100% |
| INC SHANGHAI (HOLDING) LTD AS | Denmark | 100% |
| INFANT NUTRITION MANAGEMENT 1 BV | Netherlands | 100% |
| INFANT NUTRITION MANAGEMENT 2 BV | Netherlands | 100% |
| INFANT NUTRITION MANAGEMENT 3 BV | Netherlands | 100% |
| INNER MONGOLIA MENGNIU DAIRY (GROUP) ^{(1) (2)} | China | 9.91% |
| INNER MONGOLIA MENGNIU DANONE DAIRY CO LTD ⁽¹⁾ | China | 20% |
| INNOVATION PACKAGING & PROCESS, SA DE CV | Mexico | 100% |
| INTERNATIONAL NUTRITION CO LTD AS | Denmark | 100% |
| JLLC DANONE SHKLOV | Belarus | 49.80% |

| Legal name | Country | Ownership |
|--|---------------|-----------|
| JSC DANONE RUSSIA | Russia | 97.64% |
| JSC ISTRA - NUTRICIA BABY FOODS | Russia | 100% |
| KARABACAK HOLDING ANONIM SIRKETI | Turkey | 100% |
| KASDORF SA | Argentina | 100% |
| LAITPLUS | Morocco | 99.68% |
| LAS MAJADAS SA | Argentina | 100% |
| LES PRES RIENT BIO | France | 100% |
| LES TEXTILES | Morocco | 99.68% |
| LIQUIMEX SA DE CV | Mexico | 100% |
| LIVELIHOODS FUND SICAV SIF ⁽¹⁾ | Luxembourg | 36.67% |
| LLC UNIMILK | Ukraine | 97.64% |
| LLC VERBILOVSKOE | Russia | 97.64% |
| LLCFI NUTRICIA UKRAINE | Ukraine | 100% |
| LOGISTICA LA SERENISIMA | Argentina | 94.82% |
| MASHHAD MILK POWDER INDUSTRIES CO | Iran | 60% |
| MAYO DAIRY (PROPRIETARY) LTD | South Africa | 100% |
| MELLIN SPA | Italy | 100% |
| MICHEL ET AUGUSTIN ⁽¹⁾ | France | 46.88% |
| MILUPA COMERCIAL SA | Portugal | 100% |
| MILUPA GMBH | Germany | 100% |
| MILUPA GMBH | Austria | 100% |
| MILUPA NUTRICIA GMBH | Germany | 100% |
| MILUPA SA | Switzerland | 100% |
| MINERAÇÃO JOANA LEITE LTDA | Brazil | 100% |
| MYEN PTE LTD | Singapore | 100% |
| NANJING ZILE BEVERAGE INDUSTRY CO LTD ⁽¹⁾ | China | 23% |
| NATURAL SELECTION FOODS MANUFACTURING, LLC | United States | 100% |
| NL YOGURT INC | United States | 100% |
| NOTHING BUT REAL, INC ⁽¹⁾ | United States | 34.89% |
| NUMICO RESEARCH AUSTRALIA PTY LTD | Australia | 100% |
| NUMIL GIDA ÜRÜNLERI AS | Turkey | 100% |
| NUMIL HELLAS SA | Greece | 100% |
| NUMIL HUNGARY KFT | Hungary | 100% |
| NUMIL NUTRICIÓN SRL | Spain | 100% |
| NURTURE INC | United States | 100% |
| NUTRICIA ADVANCED LLC | Russia | 100% |
| NUTRICIA ADVANCED MEDICAL NUTRITION UNIPessoal LDA | Portugal | 100% |

| Legal name | Country | Ownership |
|---|----------------------|-----------|
| NUTRICIA A/S | Denmark | 100% |
| NUTRICIA AS | Czech Republic | 100% |
| NUTRICIA (ASIA PACIFIC) LIMITED | Hong Kong | 100% |
| NUTRICIA AUSTRALIA HOLDINGS PTY LTD | Australia | 100% |
| NUTRICIA AUSTRALIA PTY LTD | Australia | 100% |
| NUTRICIA BABY OY | Finland | 100% |
| NUTRICIA-BAGO SA | Argentina | 51% |
| NUTRICIA (CHINA) MEDICAL NUTRITION CO LTD | China | 100% |
| NUTRICIA CLINICAL (HONG KONG) LIMITED | Hong Kong | 100% |
| NUTRICIA (COW & GATE, MILUPA) HOLDINGS LTD | United Kingdom | 100% |
| NUTRICIA CUIJK BV | Netherlands | 100% |
| NUTRICIA DEUTSCHLAND GMBH | Germany | 100% |
| NUTRICIA EARLY LIFE NUTRITION ROMANIA SRL | Romania | 100% |
| NUTRICIA EARLY LIFE NUTRITION (SHANGHAI) CO LTD | China | 100% |
| NUTRICIA EGYPT SERVICES LLC | Egypt | 100% |
| NUTRICIA EXPORT BV | Netherlands | 100% |
| NUTRICIA GMBH | Germany | 100% |
| NUTRICIA GMBH | Austria | 100% |
| NUTRICIA GRUNDSTÜCKSVERWALTUNGS GMBH | Germany | 100% |
| NUTRICIA INFANT NUTRITION LIMITED | Ireland | 100% |
| NUTRICIA INTERNATIONAL BV | Netherlands | 100% |
| NUTRICIA INTERNATIONAL PRIVATE LTD | India | 100% |
| NUTRICIA IRELAND LIMITED | Ireland | 100% |
| NUTRICIA ITALIA SPA | Italy | 100% |
| NUTRICIA KAZAKHSTAN LLP | Kazakhstan | 100% |
| NUTRICIA LIMITED | New Zealand | 100% |
| NUTRICIA LLC | Russia | 100% |
| NUTRICIA LTD | United Kingdom | 100% |
| NUTRICIA MEDICAL DEVICES BV | Netherlands | 100% |
| NUTRICIA MEDICAL IRELAND LIMITED | Ireland | 100% |
| NUTRICIA MEDICAL OY | Finland | 100% |
| NUTRICIA MIDDLE EAST DMCC | United Arab Emirates | 100% |
| NUTRICIA NEDERLAND BV | Netherlands | 100% |
| NUTRICIA NORDICA AB | Sweden | 100% |
| NUTRICIA NORGE AS | Norway | 100% |
| NUTRICIA NORTH AMERICA INC | United States | 100% |
| NUTRICIA NUTRITION CLINIQUE SAS | France | 100% |

| Legal name | Country | Ownership |
|---|----------------|-----------|
| NUTRICIA PAKISTAN (PRIVATE) LIMITED | Pakistan | 100% |
| NUTRICIA PHARMACEUTICAL (WUXI) CO LTD | China | 100% |
| NUTRICIA POLAND BV | Netherlands | 50% |
| NUTRICIA POLSKA SP ZOO | Poland | 50% |
| NUTRICIA RESEARCH BV | Netherlands | 100% |
| NUTRICIA SA | Switzerland | 100% |
| NUTRICIA SOUTHERN AFRICA PTY LTD | South Africa | 100% |
| NUTRICIA SRL | Spain | 100% |
| NUTRICIA SRO | Slovakia | 100% |
| NUTRICIA TRADING (SHANGHAI) CO LTD | China | 100% |
| NUTRICIA ZAKLADY PRODUKCYNE SP ZOO | Poland | 49.98% |
| NUTRIMED INDUSTRIAL LTDA | Brazil | 100% |
| NUTRIMED SP ZOO | Poland | 50% |
| NV DANONE SA | Belgium | 100% |
| NV NUTRICIA | Netherlands | 100% |
| NV NUTRICIA BELGIË | Belgium | 100% |
| ORGANIZACIÓN DE AGUAS DE MÉXICO SA DE CV | Mexico | 100% |
| OSTERLENMEJERIET | Sweden | 51% |
| PRJSC GALAKTON | Ukraine | 94.85% |
| PRJSC KREMENCHUG DAIRY PLANT | Ukraine | 92.64% |
| PRO VIVA AB | Sweden | 51% |
| PRODUITS LAITIERS FRAIS ESPAGNE | France | 100% |
| PRODUITS LAITIERS FRAIS EST EUROPE | France | 100% |
| PRODUITS LAITIERS FRAIS IBERIA SL | Spain | 100% |
| PRODUITS LAITIERS FRAIS SUD EUROPE | France | 100% |
| PT AQUA GOLDEN MISSISSIPPI | Indonesia | 74% |
| PT DANONE INDONESIA | Indonesia | 100% |
| PT NUTRICIA INDONESIA SEJAHTERA | Indonesia | 100% |
| PT NUTRICIA MEDICAL NUTRITION | Indonesia | 100% |
| PT SARIHUSADA GENERASI MAHARDHIKA | Indonesia | 99.97% |
| PT SUGIZINDO | Indonesia | 100% |
| PT TIRTA INVESTAMA | Indonesia | 74% |
| PT TIRTA SIBAYAKINDO | Indonesia | 55.50% |
| PTNIS HOLDING SINGAPORE PTE LTD | Singapore | 100% |
| PTSH HOLDING SINGAPORE PTE LTD | Singapore | 100% |
| SCIENTIFIC HOSPITAL SUPPLIES HOLDINGS LIMITED | United Kingdom | 100% |
| SEQUEL NATURALS ULC | Canada | 100% |

| Legal name | Country | Ownership |
|---|----------------|-----------|
| SHANDONG DANONE FOOD & BEVERAGE CO LTD | China | 92% |
| SHENZHEN DANONE YILI DRINKS CO LTD | China | 100% |
| SHS INTERNATIONAL LTD | United Kingdom | 100% |
| SIA NUTRICIA | Latvia | 100% |
| SICHUAN DANONE FOOD & BEVERAGE CO LTD | China | 92% |
| SILK OPERATING COMPANY, LLC | United States | 100% |
| SIRMAGRUP İÇECEK AS | Turkey | 95.67% |
| SOCIETE ANONYME DES EAUX MINERALES D'EVIAN | France | 100% |
| SOCIETE DE COMMERCE ET DE GESTION (SOCOGES) ⁽¹⁾ | Tunisia | 50% |
| SOCIETE DES EAUX DE VOLVIC | France | 100% |
| SOCIETE DU THERMALISME MAROCAIN (SOTHERMA) ⁽¹⁾ | Morocco | 29.99% |
| SOCIETE TUNISIENNE DES INDUSTRIES ALIMENTAIRES (STIAL) ⁽¹⁾ | Tunisia | 50% |
| SOJINAL SAS | Luxembourg | 100% |
| SORGENTE | Belgium | 100% |
| SORGENTE BV | Netherlands | 100% |
| SORGENTE HOLDING BV | Netherlands | 100% |
| STOMED SP ZOO | Poland | 50% |
| STRAUSS HEALTH LTD ⁽¹⁾ | Israel | 20% |
| SUPPORT PRODUTOS NUTRICIONAIS LTDA | Brazil | 100% |
| THE CULTURED SNACKING | United States | 100% |
| THE YOCCRUNCH COMPANY LLC | United States | 100% |
| THE YOFARM COMPANY INC | United States | 100% |
| TINGUA EMPRESA DE MINERACAO E AGUAS LTDA | Brazil | 100% |
| TOO UNIMILK KAZAKHSTAN | Kazakhstan | 97.64% |
| TURTLE MOUNTAIN, LLC | United States | 100% |
| UAB NUTRICIA BALTICS | Lithuania | 100% |
| UK HOLDINGS CAP (COMMONWEALTH, ASIA AND PACIFIC) LIMITED | United Kingdom | 100% |
| VEGA US, LLC | United States | 100% |
| WALLABY YOGURT COMPANY, LLC | United States | 100% |
| WATER LATAM SL | Spain | 100% |
| WHITEWAVE AMERICAS SARL | Luxembourg | 100% |
| WHITEWAVE ASIA SARL | Luxembourg | 100% |
| WHITEWAVE BRASIL COMERCIO DE ALIMENTOS E BEBIDAS LTDA | Brazil | 100% |
| WHITEWAVE EUROPEAN MANAGEMENT HOLDINGS S.C.S. | Luxembourg | 100% |
| WHITEWAVE EUROPEAN MANAGEMENT LLC | United States | 100% |
| WHITEWAVE FOODS MEXICO, S. DE R.L. DE C.V. | Mexico | 100% |
| WHITEWAVE HONG KONG LIMITED | Hong Kong | 100% |

| Legal name | Country | Ownership |
|--|----------------|-----------|
| WHITEWAVE INTERNATIONAL HOLDINGS SARL | Luxembourg | 100% |
| WHITEWAVE INTERNATIONAL MANAGEMENT HOLDINGS S.C.S. | Luxembourg | 100% |
| WHITEWAVE INTERNATIONAL MANAGEMENT, LLC | United States | 100% |
| WHITEWAVE MEXICO HOLDINGS II, LLC | United States | 100% |
| WHITEWAVE MEXICO HOLDINGS III, LLC | United States | 100% |
| WHITEWAVE MEXICO HOLDINGS III SARL | Luxembourg | 100% |
| WHITEWAVE MEXICO HOLDINGS IV, LLC | United States | 100% |
| WHITEWAVE SERVICES, INC | United States | 100% |
| WOMIR SPA | Poland | 100% |
| WWF OPERATING COMPANY | United States | 100% |
| XPO SUPPLY CHAIN FRIGO ROMANIA SRL ⁽¹⁾ | Romania | 50% |
| XPO SUPPLY CHAIN HOLDING RUSSIA BV ⁽¹⁾ | Netherlands | 48.82% |
| YAKULT DANONE INDIA PVT LTD ⁽¹⁾ | India | 50% |
| YAKULT HONSHA CO LTD ^{(1) (2)} | Japan | 6.61% |
| YAKULT VIETNAM CO LTD ⁽¹⁾ | Vietnam | 20% |
| YASHILI INTERNATIONAL HOLDINGS LTD ⁽¹⁾ | Cayman Islands | 25% |
| YOCREAM INTERNATIONAL INC | United States | 100% |
| YOGURT HOLDINGS II INC | United States | 100% |
| YOHO II IP SUB | United States | 100% |
| YOOJI ⁽¹⁾ | France | 20.54% |
| ZYWIEC ZDROJ SA | Poland | 100% |

⁽¹⁾ equity companies

⁽²⁾ listed companies