Our transformation journey
Danone 2020 is a five-year plan for transformation, defining our strategic priorities and the changes we want to make over the first five years. It is founded on three complementary and interdependent streams that cover the scope of our business, sustainable ways to run it, and our broader social goals. The common thread running through each of them is “collaboration” with both internal and external stakeholders – a key way to ensure success. To reinforce our dual commitment to business success and social progress, we wrote a Manifesto, and, hereby, acknowledge that we cannot work for healthier choices and lifestyles without caring about the health and wellness of our communities. This Manifesto embodies our commitment to build an alimentation revolution for the health of Danone, the health of our planet and our whole ecosystem, the health of current and future generations. Through the Manifesto and Danone 2020, our company is developing a revolutionary approach to tackle health issues through food. For us, alimentation is more than food and beyond selling healthy food and beverages, we want to promote healthier eating and drinking practices which nourish individuals socially as well as culturally.

Our 5 Fundamental Commitments
1. Offer products tailored to nutritional needs and recommendations, tastes, and incomes.
2. Develop products with relevant, scientifically proven health benefits that meet real nutritional needs.
3. Give consumers clear information and advertise responsibly.
4. Promote healthy eating and healthy lifestyles.
5. Address major health and nutrition societal challenges.

Our Key Actions:
- Focus on essential food categories
- In-depth knowledge of local food & health contexts to propose relevant solutions
- Invest in R&D to achieve both superior taste and superior nutrition
- Impact on consumers’ health beyond products
- Connection with external stakeholders and the academy

A systematic reporting process: Nutrition & Health Scorecard 2015
- 15 countries
- 44 business units, in the 4 Divisions
- Representing 74% of Danone’s total sales*
In 2011, Italy was the third country in the world in terms of prevalence of overweight and obesity among children (OECD 2011). As the food habits within the first 1000 days have an impact on future health, it was crucial to understand the specific food habits and needs of Italian babies. For this reason Danone provided an educational grant for the ‘Nutriintake 636,’ the first ever study in Italy on infant early nutrition. In 2012-2013, the study first focused on infants and children aged 6-36 months, and their energy and nutrient intakes, anthropometric measurements and eating habits. The results of this first phase were published in August 2014. The second phase of the study ‘Nutriintake 636 FU’ consists in the follow-up of the babies to assess the quality of the diet and the lifestyle 3 years later (2015-2016).

As the first phase study showed, among other conclusions, that babies had excesses of sugar and sodium and insufficient intakes of iron and fiber, the business unit started optimizing its portfolio to offer baby food with no added sugar and no added salt and launched a new young child formula as a significant source of iron and fiber.

Danone supports scientific research and programs aimed to better understand Nutrition & Health local population needs; offers best possible products accordingly; supports and educates parents and healthcare professionals (HCPs).

PROPOSE NUTRITION SOLUTIONS CONTINUOUSLY TAILORED TO NUTRITIONAL NEEDS AND RECOMMENDATIONS, TASTES, AND INCOMES

Danone products are developed taking into account Danone nutritional standards, based on recommendations from public health authorities (e.g., WHO, EuroDiät). These standards define, for each product category, a maximum content of nutrients of concern (sugars, fats, saturated fats, salt) and a minimum content of essential nutrients (proteins, vitamins, minerals, etc.). Compliance with these standards and nutritional superiority to competitors are checked before launch through a systematic “Nutrition Check” procedure.

- Dairy products with more than 50% milk
- Medical Nutrition
- Early Life Nutrition products except biscuits, rusks, teas, juices
- Water and Aquadrinks with 0% sugar

**88%**

of volumes* in healthy categories

* For this figure and all other figures in volumes in this leaflet, a conversion factor has been applied for all products that are not consumed as such but “reconstituted,” e.g. milk powders that must be added with milk, etc.

ESSENTIALITY

Open Alimentation Forums
Danone wants to be an eye-opener regarding the cultural link between health and food. In order to keep the debate moving forward, Danone wants to organize open forums around the world on this subject. Explorations started by focusing on the very unique culture linking health and food in Japan, called “Ishoku-Dogen,” which literally means “food and medicine from the same source.”

Amongst other features, the Ishoku-Dogen concept emphasizes the importance of combining ingredients with five tastes depending on the season and the disease. It also incorporates Japan’s old folk medicine and natural remedies. In order to maintain the balance between evolution and tradition, Japan has chosen to place the cultural link between health and food at the forefront. It became the first country to officially recognize the concept of “functional food,” and has developed a unique regulatory approach to support it. Many projects associating private and public partners are underway to preserve Ishoku-Dogen. And since 2005, dietary education or Shokuiku, is part of the program for every Japanese pupil. This journey on the path to Ishoku-Dogen, co-organized with our partner Yakult, has been an opportunity to gather the best experts on the subject and to share new approaches regarding the assessment of food’s impact on health.

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ESSENTIALITY
Nutritional challenges during the First 1000 days in Latin America

The First 1000 days of life, including pregnancy and the first 2 years of age, have been considered essential for an adequate development and growth. Several studies have stated that malnutrition during pregnancy and a low birth weight have a negative impact in both childhood and adulthood, contributing to the burden of diseases. The objective was to describe the nutritional status during the First 1000 days in four countries of Latin America: Colombia, Argentina, Chile and Brazil.

In conclusion, despite the inherent country differences, the nutritional challenges during the First 1000 days are similar: Obesity, overweight, low prevalence of exclusive breastfeeding and micronutrient deficiencies are common and priority issues in the region. Persistence of anemia remains a common and priority issue in the region.

Nutritionally improved

In Danone Drink, added sugars have been reduced by 18% since 2013 and a new formula without fructose has been launched. Activia 0% has been relaunched with a new formula without artificial sweeteners where sucralose is now replaced by stévia.

Danone joined the Partnership for a Healthier America in 2014 with a 4-part commitment. After two years, Danon has already met its commitments for sugar and fat reduction (with 70% and 83% of the volume sold containing respectively <13.5 g total sugar per 100g and meeting the US FDA definition of “fat free” or “low in fat”), and is well underway to achieve by 2017 a 4-part commitment.

85% of the total volumes sold by the Water division is Water and only 15% are Aquadrinks. 87% of Danone’s Aquadrinks are now at or below 5 g of sugar/100 ml (compared to about 10-11 g/100 ml in regular soft drinks). Since 2008 the company has reduced by 25% the sugar content of its Aquadrinks portfolio, and in some countries has completed the range with zero-sugar options. The sugar reduction strategy continues. For instance, in France, Spain & Argentina, all Aquadrinks are being reworked to reduce the sugar content.

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Danone Waters has thus come up with several solutions to meet the need to drink more and adopt healthier drinking habits by preferring water as a healthy choice, and explaining the importance of drinking water. It has been translated into 6 languages and disseminated through the EASO network to more than 25,000 obesity specialists. The International Society of Nephrology (ISN) extends the global partnership with Danone Nutricia Research to include the Oby25 project. This initiative aims at promoting globally applicable strategies that permit timely diagnosis and treatment of Acute Kidney Injury (AKI) for patients with potentially reversible diseases. Dehydration is a cause of AKI in developing countries. The official recommendations for water are based mainly on intake data, which are generated from nutrition surveys, specific to food and thus inaccurate for fluids. The purpose of the Liq.in7 program, launched in 2000, was therefore to better understand consumers’ and communities’ fluid intake behaviors. Results from 12 countries have been published in the European Journal of Nutrition in July 2015 representing the list and world’s largest database on fluid intake. 10 international scientists participated in this study which includes 198,100 fluid intake days for 16,300 adults and 12,000 teenagers and children. One of the top eye-opening findings of Liq.in7 is that 60% of men, 40% of women and up to 65% of children and teenagers drink less than the EFSA’s reference values for water intake. This confirms that there is a real need to find ways to help people to drink more and adopt healthier drinking habits by preferring water as the healthiest option. Danone Waters has thus come up with several solutions to meet the need and help people improve their hydration habits.

Danone is still strongly engaged in promoting healthy hydration

• Since 2012, Danone Nutricia Research partners with the European Association for the Study of Obesity (EASO) to promote healthy hydration. In 2015 the EASO Healthy Hydration Working Group made available two infographics explaining the importance of drinking water as a healthy choice, and providing tips to help improve water consumption. It has been translated into 6 languages and disseminated through the EASO network to more than 25,000 obesity specialists.
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Nutricia Foundation Poland was established in 1996 and has acted successfully in the scientific area since then. Thanks to relations and cooperation with research units in Poland, the foundation is perceived as a supportive and credible partner for the scientific societies.

Iron deficiency is one of the most frequent deficiencies observed during infancy in Europe. For this reason a well-designed and randomized study on Polish infants was performed. In 2015, the results were published thanks to the scientific cooperation between Danone Nutricia Research, Danone Nutricia Poland and the Polish Children’s Memorial Health Institute. Results show an association between early consumption of cow’s milk (<12 months) and iron deficiency. Findings highlight the importance of appropriate milk feeding and complementary feeding during infancy, in order for the infants to reach adequate iron intake, maintain a healthy iron status and prevent negative impact of iron deficiency.

Milupa Nutricia in Germany supports mothers during the lactation period to breastfeed their babies as long as possible. Medical conditions like mastitis (around 25% of lactating mothers suffer from at least one episode) or even early signs of mastitis like soared teats or breast engorgement are strong barriers to prolonged breast-feeding. The probiotic dietetic solution “Profutura Mama Probiotikum” has been proven to reduce the bacterial counts of pathogens in breast-milk and to reduce breast pain. A survey involving 52 midwives showed that 96% of them confirmed the improvement of symptoms. More than 31% of midwives observed the improvement already after 2 days of oral intake and after 6 days the relief was observed in nearly 80%. More than 93% consider the product to support breast-feeding because the quick relief of symptoms is motivating to continue to breast-feed.

Sources: Quantitative Studie zum Thema Schwangerschaft und Stillen, TNS Infratest 2014.

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Inform consumers clearly and factually and advertise responsibly

**3rd commitment**

- 59% of volumes with nutrition claims in the scope Dairy + Aquadrinks + Early Life Nutrition comply.
- 99% of volumes** have nutritional on-pack information.
- 69% of volumes** have clear portion size guidance.
- 99% of volumes** have nutritional off-pack information.
- 98% of volumes in the EU* carry Front of Pack nutritional information.
- Advertising directly targeting children under 12 represented 11% of advertising expenditures in 2015 for the Dairy and Waters Divisions.

Danone's commitment to limit advertising aimed at children under 12 in the EU is audited every year by external auditors in the frame of the "EU pledge on advertising to children":

- regarding television advertising: in 2015, the audit covered 7 countries and a total of 57,038 televised advertisements were verified in the first quarter of 2015 for all players. 98.7% of Danone ads were compliant with the company’s commitments in the EU Pledge. All non-compliances have been addressed with a corrective action plan.
- regarding websites and social media: 8 countries were covered in 2015. A total of 219 national brand websites were reviewed over a two-month period. For the first time in 2015, 71 national brand social media were also verified. None of the 17 Danone websites reviewed, and none of the 5 Danone profiles reviewed, was in breach of the EU pledge commitments.

Responsibility for Breast-Milk Substitutes

Danone acknowledges the importance of the International Code of Marketing of Breast-Milk Substitutes (WHO-Code) and subsequent relevant WHA resolutions, and supports the WHO’s recommendation calling for exclusive breast-feeding for the first six months of age and continued breast-feeding up to two years and beyond, combined with the introduction of appropriate complementary foods thereafter.

As a company it is important that we are consistent, clear and transparent. It is also imperative that we continually monitor our marketing practices, ensuring compliance with the WHO Code, and local/national regulations at all times.

3,211 employees were trained in 2014-2015 on the WHO Code and the Danone policy for marketing of breastfeeding substitutes.
IN-DEPTH KNOWLEDGE
OF LOCAL FOOD & HEALTH CONTEXTS

53 countries or regions covered by Nutripack at the end of 2015

+ 20 countries with data on the whole population

+ 8 countries with data focused on adults and children over 3

+ 25 countries with data focused on babies and pregnant & lactating women

Moreover:

- 15 countries with additional focus on elderly people

- 15 countries with fluid intake cross-sectional surveys

- 8 countries with food style studies

Type of data available, December 2015

- Nutripack: adults & children over 3
- Nutripack: babies, pregnant & lactating women
- Nutripack, elderly people
- Food styles study
- Fluid intake cross-sectional survey

IN/DEPTH KNOWLEDGE
OF LOCAL FOOD & HEALTH CONTEXTS

NUTRIPLANET

2015 Achievements – Our Nutrition & Health Commitments
An e-learning platform on nutrition allows employees to increase their awareness on nutrition through articles and quizzes.

Promotion of physical activity and healthy habits by creating a “health traffic light” so the employees can measure their progress every 2-6 months (BMI, weight, waist, physical condition index, etc).

Wellness program along the year with weight loss coaching, conferences on nutrition and health topics, fruit distribution, sport and stress management.

Focus on creating healthy habits of employees (diet, health checks, sport activity, ergonomy, stress reduction). It increased physical activity and the number of health check-ups. Very positive feedback from employees. This well-being program was included in Poland’s best wellness practices by HRK, the main Polish Job site & recruitment portal.

Cholesterol control campaign: 85 participants reduced their high cholesterol level by 11.1% on average in 3 weeks.

Back scan program, a 12-week coaching to determine the causes of back problems. Modules provide solutions for complaints or treat pain.

Sleeping week: posters & leaflets, best practices for a better sleep, videos on sleepiness while driving.

In the Scorecard perimeter,

43 subsidiaries out of 44 give their employees access to a health & wellness program

50,412 employees have access to these programs (73% of the total staff in the perimeter)

First 1000 Days program.

The breast-feeding period is a highly emotional and insecure period for mums with many physical challenges. Even with a high initial breast-feeding rate in Germany (>90%), 2 out of 3 mums stop exclusive breast-feeding within the first 4 months. As part of its global initiative to support mothers and children in the First 1000 Days, the business unit now offers education, services and products to breast-feeding women in Germany, with the ultimate aim of contributing to the WHO Nutrition Target to increase exclusive breast-feeding rates at 6 months. In parallel, other business units (Spain, UK, Brazil, Argentina, Indonesia, Italy and Poland) also launched courses and surveys to assess and increase the awareness of mums on the First 1000 Days program.

Mundialito La Serenisima, a soccer tournament that aims at promoting sport as a value and healthy habits.

Seventeen years ago Danone Hungary launched the TEGY (Dix More for Children) social program, a healthy lifestyle promotion program for children. Since then, each year several social programs are co-created with leading national nutritional and sport organizations and run under the TEGY umbrella. In 2014 and 2015, Danone ran an education campaign in schools towards 11 to 12-year-old children, including trainings, interactive lessons and a small movie contest providing the winning schools one yogurt a day for 1 semester. Children from 33 schools in 10 different regions of Hungary could acquire the principles of a healthy lifestyle, a balanced and mixed diet and general knowledge on regular exercise.

Bonafont Race emerged as an effort from Bonafont to empower and inspire women to have a healthier lifestyle. Started in 2005 with 8,900 participants, the race reached 65,000 women in 2015.

Danone proposes its own programs, developed in collaboration with academic and/or governmental partners, and also supports programs developed by others.

Some examples, among many others:

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- Promote healthy diets and lifestyles
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- Back scan program, a 12-week coaching to determine the causes of back problems. Modules provide solutions for complaints or treat pain.
- Sleeping week: posters & leaflets, best practices for a better sleep, videos on sleepiness while driving.
- In the Scorecard perimeter,
  - 43 subsidiaries out of 44 give their employees access to a health & wellness program
  - 50,412 employees have access to these programs (73% of the total staff in the perimeter)
The national program “Atelier Toque Chef Loprofin” is dedicated to infants and adults with Inherited Metabolic Disorders. This program is developed with healthcare professionals (physicians and dieticians) and a patient association (Les Feux Follets). The aim of the program is to teach how to prepare very low protein recipes using specific low protein products. 15 “Ateliers” held in 2015 reached 107 patients who then shared their experience of these “Ateliers” with other patients on social networks (mainly Facebook).

In 2015, the Supersaludable NGO performed 17 shows of the Musical “Supersaludable & The Amazing World of Food” with the sponsorship of Fundación Danone. The purpose of the show is to foster healthier habits in children. 13,800 children were reached by this project.

Nutricia, in partnership with several local associations, launched the program “Eating healthy, growing healthy” aimed at empowering 150 young dieticians, in order to educate 12,000 Day Care Centre caregivers, to provide better nutrition for 75,000 children. 76% of caregivers improved their menus, for example by cutting down on salt and sugar in dishes or serving water more frequently to children.

A program has been launched to improve the treatment of allergic babies with tailored tools. To increase awareness, hospital posters and brochures are available to HCPs, and a website, endorsed by the Allergy Association, informs the parents (risk test, follow-up e-mails, questions and answers...). For diagnosis and treatment, a booklet of case studies written by an expert, a calculation website and an app for reporting are also proposed.

Obesity in childhood is a Public Health issue in Mexico. “Campeones de la Salud” is a program targeted at 10 to 12-year-old children to promote physical activity, healthy diet and positive values, as part of a healthy lifestyle. This program was created by Danone in 2013 and reviewed by experts from the National Public Health Institute (INSP). After 4 years, the children increased their knowledge on food groups, made smarter choices for lunch, consumed more vegetable, fruit, yogurt and water, and increased their physical activity through football practice.

“Primeros 1,000 días” is a communication program aimed at informing people on how to stay hydrated during the fasting month.

Aqua 2-4-2” is a communication program aimed at informing people on how to stay hydrated during the fasting month.

Apart from programs targeted at consumers, Danone also implements/supports programs for healthcare professionals. Some examples, among others:

- 2 courses on Bone Health for Pediatricians
- Conference for the members of the Turkish Pediatrician Association, to share most recent scientific data in pediatrics, including nutrition and hydration
- Interactive discussion for pediatricians neonatologists on clinical feeding practices and recommendations
- 600 HCPs trained on Healthy Snacking
- Trainings on “Ensuring health of future generations” (specific needs and recommendations per stage in early life) and “First 1000 Days of a baby with specific needs” (focus on Allergy and Digestive Discomfort)
- Several tools co-developed and endorsed by local scientific associations, are offered to inform parents and help HCPs to assess some health or nutritional issues in early stages of infancy, and the nutritional status of pregnant women.

1,340 courses were organized on the First 1000 Days program in 2015 and reached more than 16,000 people.
In Argentina the GAPA (Food Guidance for the Argentinian Population) recommended to drink 2L water per day but with no specific mention of pure water. Danone worked with key opinion leaders in link with local authorities to update the Guidance, that now includes the advice of drinking 8 glasses of safe water per day.

Similarly, in China, the official recommendation to drink 1,200mL water per day used to be the same for all groups of the population. Danone collaborated with the Chinese Center for Disease Control and Prevention to drive a more detailed water intake recommendation for Chinese people from a scientific perspective. Several water surveys on adults and children were conducted and new water recommendations have been set considering age, gender and pregnancy status.

Led by the French Society of Clinical Nutrition and Metabolism (SFNEP), a global work is in progress to foster official recognition of undernutrition (dénutrition) as a Public Health concern in France. Regarding elderly people, an ambitious clinical study ENNIGME has been launched. This multi-party project aims to demonstrate the economic value for the French health system to set up and apply nutritional management in elderly people with oral nutritional complements.

Regarding infants, an undernutrition screening week has been organized by Danone, aiming at measuring its prevalence in paediatric wards in order to increase awareness on this issue.

The “ABC of healthy nutrition” are “education-via-playing” lessons at primary schools about healthy eating. 350,000 people were reached. Parents recognize the positive impact of the program on their children: children share their learnings with parents and apply new dietary habits in their lives. Parents find this information useful and also change their dietary habits. Family diets become healthier, children perceive food intakes positively, especially regarding cereals and dairy products. Changes affect the eating behaviour not only of children, but of the whole family.

“Meu dia saudável!” is a nutrition education project which aims to stimulate healthy eating habits from childhood, healthy hydration and proper personal hygiene habits through recreational workshops and theatrical performances in Jacutinga schools. This project has been endorsed by the Brazilian Ministry of Culture.

“Aliados en Alzheimer” is a project that has been developed by Nutricia to improve the quality of life of early Alzheimer patients. Information on the disease and its treatment is discussed in a classroom session, followed by different workshops focusing on exercise or cognitive activities. Thanks to this program, the awareness on the importance of healthy hydration increased as well as the knowledge of the benefits of drinking water.
Addressing affordability and accessibility

Studying food styles enables to be relevant from a socio-cultural perspective. In France, Blédina is working on better supporting parents in their daily tasks, therefore their baby’s needs can be fulfilled. In collaboration with food sociologists from the French National Center for Scientific Research (CNRS), a group of young parents has been interviewed to get a better understanding of food’s role in socializing children. It enabled Blédina to better understand parents’ everyday life and constraints regarding their baby’s diet, and to design relevant solutions to support them. This work has been presented at the 12th European Nutrition Conference (FENS) in 2015 in Berlin.

In Spain, the ALSALMA study, funded by Danone Nutricia, is an observational study of nutritional patterns of Spanish children from 0 to 3 years. A total of 95.9% of the children between 7 and 36 months had a protein consumption more than twice higher than the Recommended Daily Allowance. The deficiencies observed in the age group 13-36 months, were mainly vitamin D, E and iodine. The encouragement of healthy feeding should be directed towards the correction of the dietary imbalances detected, in order to promote the future health of children.

Healthy offerings at low cost...

• In Italy, Mellin products in x12 jars trays more affordable than in packs of 2 jars.
• In Indonesia, extension of the SGM range with Lumina “Berdua Jadi hebat”: an affordable product in terms of price (lower price compared to competitors) and of form (the powdered milk is more practical compared to liquid milk). As it is designed for a specific population, products have been fortified.
• In Argentina La serenisima baby4, a fun and attractive product.
• In France, with the Malin program, Blédina proposes special lower prices for associations who help families who need affordable products.

In Mexico, launch of 2 aquadrinks (Bonafont con Jugo y Levite) to provide Mexican consumers with an affordable and healthier alternative.

In France, Blédina is engaged with the “Le Grand Forum des Tout-Petits” association. Tools have been developed on different topics to raise awareness among people in precarious situations on the importance of a good nutrition from the very beginning.

The CEEEC is a project that aims to motivate young women aged 16 to 21 years to become creative entrepreneurs. This project was created by an NGO in Rio de Janeiro and supported by Danone Waters. The 100 young women participated in courses in fashion, design, film, photography, health, human rights and social media divided into 4 modules throughout the year. Danone Health Marketing team was responsible for the Health classes content and Danone’s goal was to create healthy hydration leaders inside the community and spread the message in a concrete network.

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We performed the procedures below in accordance with professional auditing standards and with International Standard ISAE 3000 (1).

NATURE AND SCOPE OF OUR WORK
We conducted several interviews with the people responsible for the Nutrition & Health reporting in the Nutrition Governance & Policy Direction of Danone Research in charge of collecting the Indicators, in order to:
• assess the suitability of the Nutrition & Health User guides with regard to their relevance, reliability, neutrality, understandability and completeness;
• verify that a data-collection, compilation, processing and control procedure has been implemented to ensure the completeness and consistency of the Indicators and review the internal control and risk management procedures used to prepare the Indicators.

At parent entity level, we performed analytical procedures on the Indicators and verified, using sampling techniques, the calculation and the consolidation of the Indicators.

At the entity level for a representative sample of entities selected (2) on the basis of their activity, their contribution to the consolidated Indicators, their location and risk analysis, we conducted interviews to verify that the procedures were followed correctly and we performed tests of details, using sampling techniques, in order to verify the calculation made and reconcile the Indicators with the supporting documents. The selected sample represents 20% of the annual turnover of the scope covered.

As requested, and in our capacity as an independent third party, we hereby present our report on a selection of Danone Nutrition & Health indicators for 2015 selected by Danone Group and identified by the symbol in the Group’s 2015 Nutrition & Health leaflet (hereinafter “the Indicators”).

MANAGEMENT RESPONSIBILITY
The Indicators were prepared under the responsibility of the Danone Research Department, in accordance with the Nutrition & Health User guides which may be consulted at the department. The methodological notes given in the Nutrition & Health leaflet provide further details on the reporting period, the consolidation scope and the definition of specific Nutrition & Health Indicators published.

INDEPENDENCE AND QUALITY CONTROL
Our independence is defined by the rules and regulations, ethical code of the profession and our internal procedures. We have also implemented a quality control system comprising documented policies and procedures for ensuring compliance with the code of ethics and professional auditing standards.

RESPONSIBILITY OF THE INDEPENDENT THIRD PARTY
It is our responsibility, based on the work performed, to express a limited level of assurance that the selection of Nutrition & Health Indicators, are presented, in all material respects, in accordance with the above mentioned User guides.

Our work involved the expertise of five people between September 2015 and June 2016 for a total duration of around seven weeks. We called upon our specialists in Corporate Social Responsibility to assist in carrying out our work.

We believe that the sampling methods and sample sizes used, based on our professional judgement, were sufficient to enable us to provide limited assurance; a higher level of assurance would have required us to carry out more extensive work. Due to the use of sampling techniques and other limitations intrinsic to the operation of information and internal control systems, we cannot completely rule out the possibility that a material irregularity has not been detected.

CONCLUSION
Based on the work performed, no material misstatement has come to our attention that causes us to believe that the selection of Danone Nutrition & Health Indicators selected by Danone Group and identified by the symbol in the Group’s 2015 Nutrition & Health leaflet, are not presented fairly in accordance with the above-mentioned User guides.

Paris La Défense, 2nd June 2016

KPMG S.A.
Philippe Arnaud
Partner
Climate Change and Sustainability Services Department

(1) ISAE 3000 – Assurance engagements other than audits or reviews of historical information
(2) Group of Companies Danone Produits Frais France, Dannon USA, Waters Spain-Fuentilles, Danone Waters UK, Nutricia USA, Miller Italy, Nutricia Polska.

This is a free translation into English of the original report issued in French and is provided solely for the convenience of English-speaking readers. This report should be read in conjunction with, and construed in accordance with, French law and professional auditing standards applicable in France.