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o maintain continuous nutritional improvement of its products, Danone has deployed comprehensive internal nutritional targets since 2005. These targets have been applied in product renovation and innovation projects, in the frame of the "Nutrition Check" procedure embedded in the company's project management system.

This document explains the 2016 revisions to the *Danone Nutritional Targets*, which serve as reference for Commitment #1 of the Danone Nutrition Commitments.

The Danone Nutritional Targets cover product categories that Danone manufactures and sells today. They are operational objectives for product renovation and innovation. They are based on nutrition science, take into account technical feasibility, and the consumer acceptance journey. Danone's Nutritional Targets will be regularly reviewed in the light of scientific innovation, as well as if the company's product portfolio evolves.

Consult the Danone Nutrition Commitments on our website www.danone.com section Positions papers and policies.

Specific criteria determine the Danone Nutritional Targets:

1 THE TYPE OF PRODUCT

The Danone Nutritional Targets take into account the product type, as it is defined by technical considerations, by its place in dietary recommendations such as food pyramids, and by its intended role in the diet. For example, a product intended for daily consumption requires more demanding targets than a product intended for occasional use and/or use as a cooking aid.

Certain product categories are not covered by the *Danone Nutritional Targets* because continuous reformulation for nutritional improvement would not be relevant:

- I. packaged water (plain & sparkling)
- 2. products mainly used as cooking aids, such as butter, cream and sour cream
- advanced medical nutrition products and products for infants with specific conditions (for example, for pre-term infants, allergy treatment, etc.).

Product categories 1) and 2) are excluded from the scope of Commitment #1.

For product category 3), Danone has decided not to define specific nutritional targets but will ensure 100% compliance with applicable regulations. This category is included in the scope of Commitment #I and will be counted as 100% compliant at all times.

The Danone Nutritional Targets in their current version cover 99% of company's relevant volumes (meaning product categories for which it makes sense to define targets as part of a process of continuous nutritional improvement). The remaining 1% correspond to product categories for which targets are currently being defined, they will be covered in further editions of the Danone Nutritional Targets.

2 THE INTENDED CONSUMER

The Danone Nutritional Targets (including, in some cases, serving size) are customized according to the different needs of the intended consumer (e.g. adults, children, specific consumers such as patients, etc).

3 THE GEOGRAPHIC REGION WHERE THE PRODUCT IS SOLD

The same Danone Nutritional Targets apply to all our geographies.

There is one specific case in Africa:

- milks, powder milks, and all products intended for infants and young children, follow the same targets as the other regions,
- for other product categories, and in view of the specificities of eating practices and product ranges available in the region, Danone aims to reach the *Danone nutritional Targets* by 2025, achieving intermediary targets in 2020.

PREVAILING PUBLIC HEALTH FACTORS

In line with public health focusses, the following nutrients are generally included in the *Danone Nutritional Targets*, with maximum limits: energy (calories), sodium or salt, total and/or added sugars, total fat and/or saturated fatty acids.

Danone has also chosen here to include minimum thresholds for relevant 'shortfall' nutrients: the nutritional targets for daily dairy products, for example, include a minimum threshold for calcium.

S AN UNCOMPROMISING PRINCIPLE

All criteria must be met and the *Danone Nutritional Targets* do not allow to offset excess amounts of nutrients to limit, with the inclusion of higher amounts of nutrients to encourage.

TABLE I

Danone Product Categories Scope of the Danone Nutritional Targets 2020

	Intended frequency of consumption / Role in the diet	
Intended consumer	DAILY CONSUMPTION	OCCASIONAL CONSUMPTION (≤ 2 times/week)
GENERAL POPULATION (ADULTS AND CHILDREN OVER 3 YEARS)	Daily fermented milks Milks & powder milks Other daily dairy products *Packaged waters (plain and sparkling)	Occasional chilled products Occasional ambient products Aquadrinks *Cooking aids: butter & cream, sour cream
CHILDREN (0-3 YEARS)	Infant formulae Follow-on formulae Young child formulae Cereals Savory foods Fruit & desserts Chilled dairy Drinks *Products for infants with specific conditions	Finger foods
PREGNANT & BREASTFEEDING WOMEN	Cereal bars and cereals Dairy products Beverages *Supplements (pills, caps)	
PATIENTS	*Advanced Medical Nutrition products	

These categories are included in the Nutritional Targets 2020, in the scope of Commitment #1, unless otherwise marked.

^{*} Denotes categories not included in the Nutritional Targets 2020.

TABLE 2 Products for general population (adults

		ADULTS
	Fresh fermented milk-based products, for daily consumption. This includes mostly yogurts, kefirs, fresh cheese. Fresh fermented vegetal-based products, for daily consumption.	Total sugars ≤ 11.5 g/100 g Added sugars ≤ 7.0 g/100 g Saturated fat ≤ 2.5 g/100 g Energy ≤ 200 kcal/svg Protein ≥ 2.2 g/100 g OR ≥ local min value to be "dairy product" Calcium ≥ 120 mg/100 g OR Ca/svg ≥ local min value to be "source of Ca" Nutrition Superiority Score (Rayner scoring system) < 4
DAILY FERMENTED MILKS	Intermediate targets applicable for Africa ⁽³⁾ .	Total sugars \leq 13.5 g/100 g Added sugars \leq 9.0 g/100 g Saturated fat \leq 2.5 g/100 g Energy \leq 200 kcal/svg Protein \geq 2.2 g/100 g OR \geq local min value to be "dairy product" Calcium \geq 84 mg/100 g OR Ca/svg \geq local min value to be "source of Ca"
MILKS AND POWDER MILKS ⁽²⁾	Liquid milks pasteurised/UHT and powder milks to be reconstituted with water, plain or flavored. Young child formulae designed to support the nutritional and developmental needs of children aged beyond 3 years, as part of a balanced diet. Milk enhancers for children beyond 3 years: fortified powders to be reconstituted with cow's milk.	Total sugars ≤ 11.5 g/100 g Added sugars ≤ 7.0 g/100 g Saturated fat ≤ 2.5 g/100 g Energy ≤ 200 kcal/svg Protein ≥ 2.2 g/100 g OR ≥ local min value to be "dairy product" Calcium ≥ 120 mg/100 g OR Ca/svg ≥ local min value to be "source of Ca" Nutrition Superiority Score (Rayner scoring system) < 4
OTHER DAILY	Products with > 50% milk, fermented or not fermented, for daily consumption.	Total sugars ≤ 11.5 g/100 g Added sugars ≤ 7.0 g/100 g Saturated fat ≤ 2.5 g/100 g Energy ≤ 200 kcal/svg Protein ≥ 2.2 g/100 g OR ≥ local min value to be "dairy product" Calcium ≥ 120 mg/100 g OR Ca/svg ≥ local min value to be "source of Ca" Nutrition Superiority Score (Rayner scoring system) < 4
DAIRY	Intermediate targets applicable for Africa ⁽³⁾ .	Total sugars ≤ 13.5 g/100 g Added sugars ≤ 9.0 g/100 g Saturated fat ≤ 2.5 g/100 g Energy ≤ 200 kcal/svg Protein ≥ 2.2 g/100 g OR ≥ local min value to be "dairy product" Calcium ≥ 84 mg/100 g OR Ca/svg ≥ local min value to be "source of Ca"

^{(1) &}quot;Family" products = with 35 to 50% consumers in age group ≤ 12 y (based on actual consumer split between age groups)

⁽²⁾ For powdered milks and milk enhancers: the compliance check will be done on the product reconstituted according to the instructions given on the labeling.

(3) Danone aims to reach the general targets by 2025, and has set intermediary targets for 2020.

and children above 3 years), for daily consumption

CHILDREN 7-12Y FAMILY ⁽¹⁾	CHILDREN 3-6Y
Total sugars ≤ 11.5 g/100 g Added sugars ≤ 7.0 g/100 g Saturated fat ≤ 2.5 g/100 g Energy ≤ 170 kcal/svg	Total sugars ≤ 11.5 g/100 g l Added sugars ≤ 7.0 g/100 g Saturated fat ≤ 2.5 g/100 g l Energy ≤ 140 kcal/svg
Protein ≥ 2.2 g/100 g OR ≥ local min value to be "dairy product" Calcium ≥ 120 mg/100 g OR Ca/svg ≥ local min value to be "source of Ca"	Protein ≥ 2.2 g/100 g OR ≥ local min value to be "dairy product" Calcium ≥ 120 mg/100 g OR Ca/svg ≥ local min value to be "source of Ca"
Nutrition Superiority Score (Rayner scoring system) < 4	Nutrition Superiority Score (Rayner scoring system) < 4
Total sugars \leq 13.5 g/100 g Added sugars \leq 9.0 g/100 g Saturated fat \leq 2.5 g/100 g Energy \leq 170 kcal/svg	Total sugars ≤ 13.5 g/100 g Added sugars ≤ 9.0 g/100 g Saturated fat ≤ 2.5 g/100 g Energy ≤ 140 kcal/svg
Protein ≥ 2.2 g/100 g OR \geq local min value to be "dairy product" Calcium ≥ 84 mg/100 g OR Ca/svg \geq local min value to be "source of Ca"	Protein ≥ 2.2 g/100 g I OR ≥ local min value to be "dairy product" Calcium ≥ 84 mg/100 g OR Ca/svg ≥ local min value to be "source of Ca"
Total sugars ≤ 11.5 g/100 g Added sugars ≤ 7.0 g/100 g Saturated fat ≤ 2.5 g/100 g Energy ≤ 170 kcal/svg	Total sugars ≤ 11.5 g/100 g Added sugars ≤ 7.0 g/100 g Saturated fat ≤ 2.5 g/100 g Energy ≤ 140 kcal/svg
Protein ≥ 2.2 g/100 g l OR \geq local min value to be "dairy product" Calcium ≥ 120 mg/100 g OR Ca/svg \geq local min value to be "source of Ca"	Protein ≥ 2.2 g/100 g I OR \geq local min value to be "dairy product" Calcium ≥ 120 mg/100 g OR Ca/svg \geq local min value to be "source of Ca"
Nutrition Superiority Score (Rayner scoring system) < 4	Nutrition Superiority Score (Rayner scoring system) < 4
Total sugars ≤ 11.5 g/100 g Added sugars ≤ 7.0 g/100 g Saturated fat ≤ 2.5 g/100 g Energy ≤ 170 kcal/svg	Total sugars ≤ 11.5 g/100 g l Added sugars ≤ 7.0 g/100 g Saturated fat ≤ 2.5 g/100 g l Energy ≤ 140 kcal/svg
Protein ≥ 2.2 g/100 g OR \geq local min value to be "dairy product" Calcium \geq 120 mg/100 g OR Ca/svg \geq local min value to be "source of Ca"	Protein ≥ 2.2 g/100 g I OR \geq local min value to be "dairy product" Calcium ≥ 120 mg/100 g OR Ca/svg \geq local min value to be "source of Ca"
Nutrition Superiority Score (Rayner scoring system) < 4	Nutrition Superiority Score (Rayner scoring system) < 4
Total sugars \leq 13.5 g/100 g Added sugars \leq 9.0 g/100 g Saturated fat \leq 2.5 g/100 g Energy \leq 170 kcal/svg	Total sugars ≤ 13.5 g/100 g Added sugars ≤ 9.0 g/100 g Saturated fat ≤ 2.5 g/100 g Energy ≤ 140 kcal/svg
Protein \geq 2.2 g/100 g OR \geq local min value to be "dairy product" Calcium \geq 84 mg/100 g OR Ca/svg \geq local min value to be "source of Ca"	Protein \geq 2.2 g/100 g OR \geq local min value to be "dairy product" Calcium \geq 84 mg/100 g OR Ca/svg \geq local min value to be "source of Ca"
	<u> </u>

TABLE 3

Products for general population (adults and children above 3 years), for occasional consumption (≤ 2 times/week)

		ADULTS (1)	FAMILY ⁽²⁾	CHILDREN 3-12Y ⁽³⁾
OCCASIONAL CHILLED PRODUCTS	Products offered in ready-to-eat servings and eaten occasionally for pleasure. They need to be preserved in chilled environment, with no preparation required, usually packaged individually. This category also includes flavored dessert-branded milks.	Total sugars ≤ 25g/svg Saturated fat ≤ 7 g/svg Energy ≤ 200 kcal/svg Nutrition Superiority Score (Rayner scoring system) < 9	Total sugars ≤ 20 g/svg Saturated fat ≤ 5 g/svg Energy ≤ 170 kcal/svg Nutrition Superiority Score (Rayner scoring system) < 9	Total sugars ≤ 11.5 g/100 g Added sugars ≤ 7.0 g/100 g Saturated fat ≤ 2.5 g/100 g Energy • 3-6Y ≤ 140 kcal/svg • 7-12Y ≤ 170 kcal/svg Protein ≥ 2.2 g/100 g OR ≥ local min value to be "dairy product" Calcium ≥ 120 mg/100 g OR Ca/svg ≥ local min value to be "source of Ca" Nutrition Superiority Score < 4
	Intermediate targets applicable for Africa ⁽⁴⁾ .	Total sugars ≤ 25g/svg Saturated fat ≤ 7 g/svg Energy ≤ 200 kcal/sg	Total sugars ≤ 20 g/svg Saturated fat ≤ 5 g/svg Energy ≤ 170 kcal/svg	Total sugars ≤ 20 g/svg Saturated fat ≤ 5 g/svg Energy ≤ 170 kcal/svg
OCCASIONAL AMBIENT PRODUCTS	Other products eaten occasionally for pleasure.	Same as above	Same as above	Same as above

⁽¹⁾ Adult products = with < 35% consumers in age group ≤ 12 y (based on actual consumer split between age groups)

⁽²⁾ Family products = with 35 to 50% consumers in age group ≤ 12 y (based on actual consumer split between age groups)

⁽³⁾ Products for children = with > 50% consumers in age group ≤ 12 y (based on actual consumer split between age groups)

⁽⁴⁾ Danone has the ambition to reach the general targets by 2025, and has set intermediary Targets for 2020.

TABLE 4

Beverages for general population (adults and children above 3 years)

		ADULTS	CHILDREN 3-12Y
AQUADRINKS	Water-based beverages with sugar. Water-based beverages with zero sugar, with or without sweeteners.	Total sugars ≤ 5 g/100 g OR 100 mL	Total sugars ≤ 5 g/100 g OR 100 mL Total sugars ≤ 12.5 g/serving

TABLE 5

Products for children 0-3 years - Milks(1)

		CRITERIA
INFANT FORMULAE	Infant formulae are designed to meet the needs of formula-fed infants from 0 to 6 months of age when breastfeeding has been discontinued or to complement breastfeeding. Formulae intended for infants aged 0-12 months should comply to the targets of infant formulae (0-6 months).	Added sugar = 0 g/100 kcal Energy ≤ 70 kcal/100 ml Iron = 0.3 - 1.3 mg/100 kcal Calcium = 50 - 140 mg/100 kcal
FOLLOW-ON FORMULAE	Follow-On formulae are designed to meet dietary needs of infants after 6 months when BF is discontinued or less frequent together with complementary feeding.	Added sugar = 0 g/100 kcal Energy ≤ 70 kcal/100 ml Iron = 0.6 - 2.0 mg/100 kcal Calcium = 50 - 140 mg/100 kcal
YOUNG CHILD FORMULAE	Young child formulae are milk-based formulae designed to support the nutritional and developmental needs of children aged I to 3 years, as part of a balanced diet.	Added sugar ≤ 1.25 g/100 kcal Energy ≤ 70 kcal/100 ml Iron = 1.2 - 3.0 mg/100 kcal Calcium = 90 - 270 mg/100 kcal

⁽¹⁾ We consider the product composition as consumed (ready to feed reconstituted as indicated on pack, with milk or water).

TABLE 6 Products for children 0-3



Plain instant cereals: instant powdered cereals that do not contain powdered milk. These require preparation via the addition of child's usual milk or water, intended to be spoonable.

Milk instant cereals: instant powdered cereals that contain powdered milk. These require preparation via the addition of infant usual milk or water, intended to be spoonable.

Liquid cereals: milk based drinking products with at least 25% cereals content.

Ready-to-eat cereals: cereal based products that are ready to serve or simply require heating. These products are consumed using a spoon.



Savoury bowls, jars, tetra, plates: savoury weaning foods (excluding finger foods), they may be ready to eat or instant. They can be complete meals, vegetables or individual components used as one element within a meal.

Savoury components: includes individual ingredients used to prepare a meal, such as vegetable, meat, fish, or poultry jars. Also includes items such as pasta, rice, olive oil, freeze dried meats, broths and supplements.

Soups ready to consume (with heating), or instant. This segment excludes broths (liquid stock of a meat/vegetable base that is normally used as an ingredient, rather than a complete meal).



Fruit products, often in puree or chunk formats, which can be pure fruit, or mainly fruit based (fruit needs to be the dominant ingredient), with added ingredients such as cereal or yogurt (excludes fruit finger foods & fruit yogurts) and also products that combine a fruit product with a separate finger food element.

It also includes all Dairy or sweet meal products, which may be ready to eat or instant.



Yogurt-type or fresh cheese-type chilled products targeted at children < 3 years.



All biscuits, cookies or rusks where the dominant ingredient is a cereal, as well as all other non-cereals food products in a dry form.

Any sort of snack, either wet or dry and where the main ingredient is not a cereal, intended for home or on the go consumption.



All drinks targeting children < 3 years (teas, juices).

⁽I) For complementary & young children foods, we consider the product composition as consumed (ready to feed reconstituted as indicated on pack- with milk or water). (2) WHO recommends exclusive breastfeeding until 6 months age, in some local contexts experts supports support introduction of complementary food to breast or bottle feeding after 4 months. See January 2017 ESPGHAN paper on Complementary Food.

years – Complementary Foods(1)

4-6 MONTHS ⁽²⁾	6-12 MONTHS	> 12 MONTHS
Added sugars = 0	Added sugars ≤ 2.5 g/100 kcal	Added sugars ≤ 2.5 g/100 kcal
Added sugars = 0 Added salt = 0	Added sugars ≤ 1.25 g/100 kcal No added salt Or Total salt ≤ 0.2 g/100 g	Added sugars ≤ 1.25 g/100 kcal No added salt Or Total salt ≤ 0.3 g/100 g
Added sugars = 0	Added sugars ≤ 6.25 g/100 kcal	Added sugars ≤ 6.25 g/100 kcal
These products are recommended for use above 6 months of age.	Added sugars ≤ 6.25 g/100 kcal No added salt Or Total salt ≤ 0.75 g/100 g	Added sugars ≤ 6.25 g/100 kcal No added salt Or Total salt ≤ 0.75 g/100 g
Added sugars = 0 These products are recommended for use above 6 months of age.	Added sugars = 0	Added sugars = 0

TABLE 7

Products for Pregnant & Breastfeeding Women⁽¹⁾

		CRITERIA
BEVERAGES	Waters with fibers, smoothies.	Added sugars ≤ 5 g/100 mL Energy ≤ 40 kcal/day ⁽²⁾
DAIRY PRODUCTS	Milks (powder or liquid) and fermented dairy products.	Added sugars ≤ 7.0 g/100 g ⁽³⁾ Energy ≤ 200 kcal/ serving Calcium ≥ 120 mg/100 g ⁽³⁾
OTHER FOODS	Other types of foods than dairy products and beverages: e.g. cereal bars, cereals.	Added sugars ≤ 10 g/day ⁽²⁾ Energy ≤ 250 kcal/day ⁽²⁾

⁽¹⁾ We consider the product composition as consumed (ready to feed reconstituted as indicated on pack). (2) Taking into account the recommended serving per day specified on the pack. (3) For liquid forms (e.g. milks), we apply the values per 100 mL instead of 100 g.

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