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Danone positions Steenvoorde as a leading European medical nutrition site and inaugurates its largest production line in France

Against a backdrop of population ageing and rising chronic disease, Danone is strengthening its medical nutrition production capacity in Europe. Today, in the presence of Antoine de Saint-Affrique, CEO of Danone, the Group is inaugurating the largest medical nutrition production line in France at its Steenvoorde site.

Announced in 2024, this €70 million investment reflects Danone's dual ambition: to develop cutting-edge industrial capabilities in France in response to growing health needs, while contributing to the country's industrial, healthcare, and economic sovereignty, and establishing Steenvoorde as a leading European hub for medical nutrition.

Danone accelerates in medical nutrition to address growing health challenges

With the number of people aged over 60 expected to double by 2050, and chronic diseases on the rise, the need for medical nutrition is growing. Disease-related malnutrition already affects between 30% and 50% of hospitalized patients, according to WHO Europe.

To help address these growing health needs and support healthy ageing for all, Danone is accelerating medical nutrition as a key pillar of its Renew Danone strategy. The Group is strengthening its production capabilities, deepening its scientific expertise, and continuing to innovate to meet evolving patient needs.

In France, Danone Santé Nutrition, which brings together Danone's early life nutrition and medical nutrition activities, builds on this expertise to support patients and healthcare professionals, helping to better integrate specialized nutrition into care pathways.

Steenvoorde, a strategic European hub for specialized nutrition and innovation

With this investment, Steenvoorde is now one of Europe's leading specialized nutrition sites, bringing together three strategic manufacturing activities: infant formula, medical nutrition and specialty dairy ingredients produced through advanced filtration technologies developed in recent years.

Within Danone's network, the Steenvoorde plant stands out for its unique industrial expertise in producing ingredients used in specialized nutrition products, many of which are also manufactured on site.

With this expansion, Steenvoorde will now produce part of the Fortimel range. Its diverse formats, textures, and recipes, including plant-based alternatives, address specific nutritional needs and a wide variety of preferences.

"Steenvoorde embodies Danone's global strategy to advance health through food: investing in science, manufacturing and local ecosystems to grow specialized nutrition and help address some of the world's most pressing health challenges across all stages of life," said **Antoine de Saint-Affrique, CEO of Danone.**

A new medical nutrition production line inaugurated in Steenvoorde

At Steenvoorde, Danone is completing a €70 million investment dedicated to medical nutrition. Launched in 2024, the project also includes a biomass boiler inaugurated in February 2026, which is helping to significantly reduce the site's carbon footprint.

With a capacity of nearly 20 million liters of oral nutritional supplements per year, the new line will produce nearly 150 Fortimel product references. It is the largest medical nutrition production line in France, both in terms of production capacity and size. Steenvoorde illustrates how Danone turns scientific excellence into industrial scale, bringing innovative nutritional solutions to patients who need them most.

A strong local footprint supporting France's industrial, health and economic sovereignty

The investment further strengthens Danone's presence in the Hauts-de-France region, a historic home for the Group and a major dairy-producing area. The site works with more than 400 partner farms, while regional milk collection has increased sixfold in four years, contributing to the vitality of the local dairy sector, and supporting France's industrial, health and economic sovereignty.

With 115 years of industrial history, the site now accounts for more than 400 direct jobs. Together with the Bailleul dairy plant and the Lilpark logistics center, Danone employs more than 700 people in the region.

"In just a few years, Steenvoorde has moved to a new scale. Thanks to the investments made and the expertise of our teams, the site has become a key player in specialized nutrition in Europe, supporting the development and production of increasingly innovative solutions for patients," added **Emmanuel Varigas, Steenvoorde site Director**.

This industrial momentum strengthens France's production capabilities in a strategic healthcare sector. It is part of Danone's investment trajectory across its French sites, with more than €600 million invested between 2021 and 2027. By combining health, innovation and manufacturing excellence, these investments help reinforce France's industrial, healthcare, and economic sovereignty while expanding production capabilities for European markets.

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About Danone (www.danone.com)

Danone is a leading global food and beverage company operating in three health-focused, fast-growing, and on-trend Categories: Essential Dairy & Plant-Based products, Waters and Specialized Nutrition. With a long-standing mission of bringing health through food to as many people as possible, Danone aims to inspire healthier and more sustainable eating and drinking practices while committing to achieve measurable nutritional, social, societal and environment impact. Danone has defined its Renew strategy to restore growth, competitiveness, and value creation for the long-term. With c.90,000 employees, and products sold in over 120 markets, Danone generated €27.3 billion in sales in 2025. Danone's portfolio includes leading international brands (Actimel, Activia, Alpro, Aptamil, Danette, Danio, Danonino, evian, Nutricia, Nutrilon, Volvic, among others) as well as strong local and regional brands (including AQUA, Blédina, Bonafont, Cow & Gate, Mizone, Oikos and Silk). Listed on Euronext Paris and present on the OTCQX platform via an ADR (American Depositary Receipt) program, Danone is a component stock of leading sustainability indexes including the ones managed by Moody's and Sustainalytics, as well as MSCI ESG Indexes, FTSE4Good Index Series, Bloomberg Gender Equality Index, and Access to Nutrition Index. Danone achieved B Corp™ certification at global level in 2025.

FORWARD-LOOKING STATEMENTS

This press release contains certain forward-looking statements concerning Danone that are subject to risks and uncertainties. In some cases, you can identify these forward-looking statements by forward-looking words, such as "estimate", "expect", "anticipate", "project", "plan", "intend", "objective", "believe", "forecast", "guidance", "foresee", "likely", "may", "should", "goal", "target", "might", "will", "could", "predict", "continue", "convinced" and "confident," the negative or plural of these words and other comparable terminology, or by using future dates. Forward looking statements in this document include, but are not limited to, predictions of future activities, operations, direction, performance and results of Danone.

These forward-looking statements are subject to numerous risks and uncertainties, which could cause actual results to differ materially from those anticipated in these forward-looking statements. For a detailed description of these risks and uncertainties, please refer to the "Risk Factors" section of Danone's Universal Registration Document (the current version of which is available at www.danone.com). Subject to regulatory requirements, Danone does not undertake to publicly update or revise any of these forward-looking statements. This document does not constitute an offer to sell, or a solicitation of an offer to buy Danone securities

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