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Danone announces Re-Fuel Danone: A global energy excellence programme to drive energy efficiency, resilience and decarbonisation journey

- **New programme will transform the energy footprint of Danone's sites worldwide, significantly upweighting renewable energy sources**
- **Harnesses digital innovation, operational excellence and local partnerships to power growth**
- **Unites performance and sustainability, marking further progress against Renew Danone strategy**

Danone today announces a Global Energy Excellence Programme, Re-Fuel Danone, to transform the energy footprint of its sites worldwide and make its operations more agile, energy and cost efficient, resilient and more sustainable.

To deliver the ambitious programme, Danone will harness digital innovation and its existing engineering expertise to drive energy efficiency and accelerate its decarbonisation journey. It will also expand on partnerships with local renewable energy providers to increase energy resilience and create shared value in the communities where it operates.

The Re-Fuel programme will see Danone:

- improve energy efficiency by 30% by 2025
- significantly increase its use of renewable energy, such as biogas, biomass, solar and hydrogen
- 100% of electricity will be from renewable sources and half of all energy will come from renewable sources by 2030
- reduce the company's scope 1 & 2 emissions by a minimum of 42% by 2030

Vikram Agarwal, Chief Operations Officer, commented: *“Energy is a massive contributor to how we make our category-leading products, but it also has an environmental impact. That's why we are transforming the energy footprint of our sites globally through this Energy Excellence Programme. We will do this under three pillars – energy efficiency, investing in more energy efficient process technology and upweighting renewable energy sources. It will make us more sustainable, more agile, more cost efficient and more resilient, it also adds to how we deliver for our customers and consumers and helps us reconnect performance and purpose, so marks further progress on our strategy to Renew Danone.”*

The programme builds on Danone's progress to date. It already uses 68.5% renewable electricity across its sites and has six factories independently certified as carbon neutral around the globe. Over the past two decades, Danone has also reduced its energy usage by 46%.

Improving energy efficiency

Improved energy and cost efficiency will be achieved by a range of measures, including scaling up its real-time management tools. These tools have been developed by engineers at Danone and are already live in sites including Wexford (Ireland) and Opole (Poland), which was recently recognised by the World Economic Forum for its innovative use of digital technology such as robotics and AI at scale. The proprietary tools allow for real time identification and analysis of areas of energy inefficiency. Danone will also conduct further energy assessments for its sites and evaluate newer and more energy efficient manufacturing processes to replace existing installations.

Accelerating decarbonisation

By 2030 more than half of the energy Danone will use will be renewable, and all of the electricity will be renewable (up from 68.5% today). This builds on Danone's ongoing decarbonisation journey. Since 2015 Danone has reduced scope 1 & 2 carbon emissions by 48.3% and has committed to reducing emissions by a further 42% by 2030.

It will do this by increasing its use of renewable energy sources including biomass, solar thermal and hydrogen. This energy mix is already used for heat treatments, sterilization and sanitization of equipment, as well as internal temperature control and space heating.

It will shift to local sources to help improve energy resilience and create shared value with local partners. This is already taking place in Indonesia, where Danone is working with local communities to use crop husks to produce energy, returning the ash to the farmers to use as organic fertiliser. It will also be increasing the amount of renewable energy it stores and generates through solar power at its sites.

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About Danone (www.danone.com)

Danone is a leading global food and beverage company operating in three health-focused, fast-growing and on-trend categories: Essential Dairy & Plant-Based products, Waters and Specialized Nutrition. With a long-standing mission of bringing health through food to as many people as possible, Danone aims to inspire healthier and more sustainable eating and drinking practices while committing to achieve measurable nutritional, social, societal and environment impact. Danone has defined its Renew strategy to restore growth, competitiveness, and value creation for the long-term. With 100,000 employees, and products sold in over 120 markets, Danone generated €24.2 billion in sales in 2021. Danone's portfolio includes leading international brands (Actimel, Activia, Alpro, Aptamil, Danette, Danio, Danonino, evian, Nutricia, Nutrilon, Volvic, among others) as well as strong local and regional brands (including Aqua, Blédina, Bonafont, Cow & Gate, Mizone, Oikos and Silk). Listed on Euronext Paris and present on the OTCQX market via an ADR (American Depositary Receipt) program, Danone is a component stock of leading sustainability indexes including the ones managed by Vigeo Eiris and Sustainalytics, as well as the Ethibel Sustainability Index, the MSCI ESG Indexes, the FTSE4Good Index Series, Bloomberg Gender Equality Index, and the Access to Nutrition Index. By 2025, Danone aims to become one of the first multinational companies to obtain global B Corp™ certification.