

Danone Analysts' Consensus Collection for Q2, H1 & FY 2025

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in € million except if stated otherwise

This consensus is based on inputs received from the 19 analysts having answered the consensus request.

The publication of this consensus does not imply endorsement of these estimates by Danone

	Q2 2025			H1 2025			FY 2025			Number of analysts' estimates (Q2 25)	Number of analysts' estimates (H1 25)	Number of analysts' estimates (FY 25)
	Median	Min	Max	Median	Min	Max	Median	Min	Max			
Total Net Sales	6 922	6 833	7 091	13 766	13 677	13 934	27 352	27 079	27 917	19	19	19
Volume/mix growth (%)	2,5%	1,6%	2,9%	2,2%	1,8%	2,4%	2,3%	1,5%	2,9%	19	18	19
Price growth (%)	1,4%	0,8%	2,5%	1,9%	1,7%	2,1%	1,7%	1,1%	2,4%	19	18	19
Like-for-like growth (%)	3,8%	3,5%	4,1%	4,1%	3,9%	4,3%	4,0%	3,4%	4,6%	19	18	19
Reported growth (%)	-0,2%	-2,5%	1,1%	0,0%	-1,7%	0,9%	-0,1%	-2,3%	2,0%	18	18	19
											Number of analysts' estimates (H1 25)	Number of analysts' estimates (FY 25)
Recurring operating income				1 801	1 782	1 823	3 660	3 589	3 731		18	19
Recurring operating margin (%)				13,1%	13,0%	13,3%	13,4%	13,2%	13,5%		18	19
Total Financial Expenses				-164	-181	-130	-324	-400	-260		16	18
Recurring Income Before Tax				1 641	1 478	1 679	3 331	3 056	3 433		16	18
Recurring Income tax				-449	-470	-403	-906	-933	-840		16	18
Recurring Net income from affiliates				40	10	52	79	20	100		16	18
Non-controlling interests				-45	-55	-38	-97	-106	-75		16	18
Recurring Net income - Group share				1 180	1 147	1 234	2 392	2 295	3 297		16	19
Recurring EPS (€)				1,83	1,78	1,90	3,71	3,56	3,85		16	19
Diluted number of shares (m)				644	642	647	644	638	647		16	19
Free Cash-Flow				1 205	640	1 715	2 587	2 245	2 910		7	17

Each line is calculated independently. Therefore, totals may not equal the parts above.

All figures exclude exceptional items.