DANONE DAIRY METHANE ACTION PLAN PROGRESS DISCLOSURE

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JULY 2026

ANNUAL PROGRESS

Link to Danone's publicly available Dairy Methane Action Plan: https://www.danone.com/content/dam/corp/global/danonecom/about-us-impact/policies-and-commitments/en/Danone_Methane_Action_Plan_2025.pdf.coredownload.inline.pdf

DAIRY METHANE EMISSIONS DISCLOSURE UPDATE

Total GHG emissions (t CO2e/year)
Global warming potential (GWP) source used (e.g., IPCC Sixth Assessment Report – AR6 –100 year): GWP100 IPCC AR6.

	Baseline reporting year [01/2020-12/2020	Previous reporting year [01/2024-12/2024]	Current reporting year [01/2025-12/2025]	% Change from previous reporting year	% Change from baseline
Units	tCO2e	tCO2e	tCO2e	%	%
Scope 1	769,787	684,663	697,267	1.8 %	-9.4%
Scope 2 Market-based	443,189	122,408	49,227	-59.8%	-88.9%
Scope 3	22,093,205	18,984,106	17,862,747	-5.9%	-19.1%
Total (Scope 1-3)	23,306,181	19,791,227	18,609,242	-6.0%	-20.2%

Agricultural methane emissions from dairy supply chain

Global warming potential (GWP) source used (e.g., IPCC Sixth Assessment Report – AR6 –100 year): GWP100 IPCC AR6.

	Baseline reporting year [01/2020-12/2020]		Previous reporting year [01/2024-12/2024]		Current reporting year [01/2025-12/2025]		Current reporting year % of dairy methane emissions	% Change from previous reporting year	% Change from baseline
Units	t CH4	t CO2e	t CH4	t CO2e	t CH4	t CO2e	%	%	%
Scope 1	-	-	-	-	-	-	-	-	-
Scope 1, enteric	-	-	-	-	-	-	-	-	-
Scope 1, manure management	-	-	-	-	-	-	-	-	-
Scope 1, feed	-	-	-		--	-	-	-	-
Scope 3	151,500	4,090,500	113,126	3,054,390	106,288	2,869,771	100%	-6.0%	-29.8%
Scope 3, enteric	121,200	3,272,400	90,500	2,443,512	85,030	2,295,816	80%	-6.0%	-29.8%
Scope 3, manure management	30,300	818,100	22,625	610,878	21,258	573,954	20%	-6.0%	-29.8%
Scope 3, feed	-	-	-	-	-	-	-	-	-
Total (Scope 1+3)	151,500	4,090,500	113,126	3,054,390	106,288	2,869,771	100%	-6.0%	-29.8%

Agricultural dairy methane (in t CO2e) as % of total GHG emissions

	Baseline reporting year [01/2020-12/2020]	Previous reporting year [01/2024-12/2024]	Current reporting year [01/2025-12/2025]
Units	%	%	%
Scope 1	-	-	-
Scope 1, enteric	-	-	-
Scope 1, manure management	-	-	-
Scope 1, feed	-	-	-
Scope 3	17.55%	15.43%	15.42%
Scope 3, enteric	14%	12.35%	12.34%
Scope 3, manure management	3.55%	3.08%	3.08%
Scope 3, feed	-	-	-
Total (Scope 1+3)	17.55%	15.43%	15.42%

QUALITATIVE EXPLANATION OF CHANGES IN DAIRY METHANE EMISSIONS AND PROGRESS TOWARDS GOALS FROM PREVIOUS YEAR

Danone remains on track to achieve its 30% methane reduction target by 2030, in line with the roadmap published in May 2025. We have seen an overall reduction in our Scope 3 methane emissions from fresh milk compared to the previous year. At the end of 2025, methane emissions decreased by 29.8% (compared to a 2020 baseline). This reduction is mainly explained by the following levers:

- Procurement decisions (mainly volume) for 17.6%,
- Farm performance management for 11.2%, which is composed of herd management (5.9%) and manure management (3.6%), farm portfolio mix (1.2%) and feed additives (0.5%),
- Other factors (mainly change in scope and methodology) for 1.0%.

Explanation of any business shifts or external factors that may have resulted in changes in emissions unrelated to the company's methane abatement strategies (e.g., mergers and acquisitions, divestments, unrelated changes to dairy procurement and sales)

The 17.6% increase mentioned above is primarily driven by changes in sourcing volumes and product mix.

Update on status of implementing strategies and action items articulated in the DMAP (e.g., new strategies or technologies added to the DMAP, strategies or technologies that were not successful or practical to apply; changes to key details such as expected timeline and/or plans for scaling interventions, implementation regions, KPIs, investments and capital expenditure alignment)

FARMER AND SUPPLIER ENGAGEMENT

Update on current action items

Farmer and supplier engagement work is ongoing.

We continued co-developing a decarbonization plan with the dairy sector. At the end of 2025, 83% of Danone's dairy ingredient suppliers (by volume) were members of the Sustainable Dairy Partnership. 30% of Danone's dairy ingredient suppliers completed external verification of their sustainability program as part of stage 3 of the SDP framework. Emission factors shared by suppliers through the SDP form part of Danone's annual Scope 3 carbon accounting and reporting processes.

We have also progressed on different regional programs across the globe.

As of 2025, Jornada Flora is supporting 151 farms out of a total of approximately 230 farms

that supply milk to Danone Brazil, representing over 50% of our total milk supply in the country. Since 2021, this program has reduced CO2 and methane emissions by 47% and 42%, respectively, while increasing farmers' income by 37%.

Additionally, the Hlib Bladi project, initiated by Danone Ecosystem, supports as of 2025 more than 6,000 smallholders dairy farmers in Morocco through mass training sessions on fundamental dairy management practices that enables their cow productivity and milk quality and secure their livelihoods.

New action items

We have expanded our work under the Partners for Growth (P4G) program and launched new initiatives.

In 2025, Danone launched a strategic partnership with MSD Animal Health in Poland, introducing the SenseHub™ system on farms – an intelligent solution for monitoring animal health, activity and reproduction. By the end of the year, 4,000 cows on Danone supplier farms will be covered by digital monitoring. The system uses sensors placed in collars or ear tags that analyze animals' behavior and health parameters around the clock, helping to detect disease, stress and heat with high precision. As a result, farmers can react more quickly, improving animal welfare and reducing methane emissions. Danone helps cover the cost of technology to make it easier for farmers to adopt digital production management. The company also provides training in data interpretation, system integration with farm software and veterinary advisory services, enabling farmers to fully harness the potential of modern technologies. The project will be rolled out over five years, and the first results are expected to be available by the end of 2026.

We have also advanced in our partnership with Sistema.bio, announced in 2025.

Since then, more than 1,000 farmers across Morocco and India have been equipped with biodigesters. In 2026, we plan to scale up deployment to an additional 1,500 farmers and to pilot this technology in new geographies, including Egypt. This innovative solution enables smallholder farmers to improve manure management by capturing methane emissions that would otherwise be released into the atmosphere, while providing a reliable source of renewable energy for household use. In addition, the digestate produced is used as a nutrient-rich organic fertilizer, reducing farmers' dependence on chemical fertilizers, lowering production costs, and supporting the adoption of regenerative agriculture practices at the farm level.

Danone is committed to improving the livelihoods and conditions of farmers and farm workers, to make the sector more attractive for future generations.

In October 2025, we launched the Danone Milk Academy, a first of its kind, multi-year upskilling program for dairy farmer partners and Danone farm management teams. The

program is tailored to different farm sizes and farming contexts and includes face-to-face training at Danone's Centers for Excellence and will be supported by a digital learning platform. The Academy is firmly rooted in science and academia, with support from academic partners Cornell University and Wageningen University & Research. The academy also drives solutions from market to farm through training support on possible solutions from technical partners: MSD Animal Health, Zoetis, Worldwide Sires (aka Select Sires), and Lely. Farmers will be upskilled in best practices such as herd management, manure management, soil health (for feed and crops), business management skills and more, to improve their farm resilience, farm profitability, whilst having positive environmental, animal and social impacts.

Additionally, we are collaborating across the value-chain to drive additional resources into methane reduction projects with dairy farming partners within their direct supply chain.

In September 2025, Danone North America, Ahold Delhaize USA and The Nature Conservancy created a partnership to enhance farm and supply chain resilience and reduce Scope 3 emissions from dairy production. The pilot, which targets a shared reduction in methane emissions from the dairy supply in selected Danone North America yogurt products sold by retailers, including Ahold Delhaize USA brands, over the next five years. This methane-focused project supports Danone North America's dairy farm partners in identifying and implementing sustainable agriculture practices (including manure separation, compost turners, manure spreaders and tools specific to irrigation efficiency, all of which contribute to improved resource management and operational efficiency at the farm level).

INNOVATION STRATEGY

Update on current action items

Innovation work is still in its planning phase. We continue our collaboration with the Global Methane Hub (GMH) as the first company to join GMH's Enteric Fermentation R&D Accelerator. This commitment aims to foster new, scalable and practical solutions to help dairy farmers significantly reduce methane emissions.

New action items

New technology has been identified from the innovation pipeline and will be implemented within the next year.

PUBLIC POLICY ADVOCACY STRATEGY

Update on current action items

Public policy and advocacy work is still in progress, and we continue to look out for new policy

advocacy opportunities, notably in Europe in the context of the post-2027 Common Agriculture Policy (CAP) negotiations.

New action items

At COP30 (November 2025), Danone brought together a high-level global and local delegation to spotlight methane reduction through our flagship regenerative agriculture initiative in Brazil, Jornada Flora, and to advocate for the integration of livestock methane into National Adaptation Plan.